

# Q3/2010

**FRESENIUS MEDICAL CARE**  
*Quarterly Report/3rd Quarter 2010*

---



Fresenius Medical Care

## **TABLE OF CONTENT**

**OVERVIEW** *page 3*

**INTERIM REPORT OF MANAGEMENT'S DISCUSSION AND ANALYSIS** *page 7*

Financial Condition and Results of Operations *page 7*

Liquidity and Capital Resources *page 20*

Balance Sheet Structure *page 25*

Outlook *page 25*

**CONSOLIDATED FINANCIAL STATEMENTS** *page 26*

Consolidated Statements of Income *page 26*

Consolidated Statements of Comprehensive Income *page 27*

Consolidated Balance Sheets *page 28*

Consolidated Statements of Cash Flows *page 29*

Consolidated Statements of Shareholders' Equity *page 30*

Notes to Consolidated Financial Statements *page 32*

**EVENTS OCCURRING AFTER THE BALANCE SHEET DATE** *page 51*

**CORPORATE GOVERNANCE** *page 51*

**CALENDAR AND CONTACT** *page 52*

## OVERVIEW

3 ◀

### THIRD QUARTER 2010 SUMMARY

Table 1

|                         |                  |        |
|-------------------------|------------------|--------|
| Net revenue             | \$ 3,058 million | + 6 %  |
| Operating income (EBIT) | \$ 493 million   | + 9 %  |
| Net income <sup>1</sup> | \$ 248 million   | + 10 % |
| Earnings per share      | \$ 0.82          | + 9 %  |

### NINE MONTHS 2010 SUMMARY

Table 2

|                         |                  |        |
|-------------------------|------------------|--------|
| Net revenue             | \$ 8,886 million | + 8 %  |
| Operating income (EBIT) | \$ 1,385 million | + 10 % |
| Net income <sup>1</sup> | \$ 707 million   | + 10 % |
| Earnings per share      | \$ 2.35          | + 9 %  |

<sup>1</sup> Net income attributable to Fresenius Medical Care AG & Co. KGaA

## THIRD QUARTER 2010

### ► REVENUE

**Net revenue** for the third quarter of 2010 increased by 6% to \$ 3,058 million (+7% at constant currency) compared to the third quarter of 2009. Organic revenue growth worldwide was 6%. Dialysis services revenue grew by 8% to \$ 2,321 million (+9% at constant currency) in the third quarter of 2010. Dialysis product revenue decreased by 1% to \$ 737 million and increased by 3% at constant currency in the same period.

**North America** revenue increased by 6% to \$ 2,071 million. Organic revenue growth was 6%. Dialysis services revenue grew by 7% to \$ 1,863 million. Average revenue per treatment for U.S. clinics increased to \$ 359 in the third quarter of 2010 compared to \$ 348 for the same quarter in 2009 and \$ 356 for the second quarter of 2010. This development was attributable principally to reimbursement increases. Dialysis product revenue slightly decreased from \$ 209 million in the third quarter of 2009 to \$ 208 million in the third quarter of 2010. Sales performance was impacted favorably by higher sales of bloodlines and machines as well as higher product sales in the home therapy market. This was offset by changes in the dialysis products mix and lower Medicare average selling prices (ASP) for the intravenous iron product Venofer®.

**International** revenue increased by 5% to \$ 987 million. Based on constant currency, revenue grew by 9%. Organic revenue growth was 5%. Dialysis services revenue was \$ 458 million, an increase of 13% (+17% at constant currency). Dialysis product revenue decreased by 1% to \$ 529 million compared to the corresponding figure last year and increased by 4% at constant currency, led by increased sales of dialyzers, machines and bloodlines as well as products for acute care treatments.

### ► EARNINGS

**Operating income (EBIT)** in the third quarter of 2010 increased by 9% to \$ 493 million compared to \$ 451 million in the third quarter of 2009 resulting in an operating margin of 16.1% compared to 15.6% for the corresponding quarter in 2009.

In North America, the operating margin increased from 16.7 % to 18.1 %. The margin development benefitted primarily from an increase in revenue per treatment as well as the effect of economies of scale.

In the International segment, the operating margin decreased from 16.7 % to 15.8 % due to lower gross profit margins of acquired clinics in Europe and Asia-Pacific, the impact of Venezuelan hyperinflation and higher bad debt expense. This was partially offset by economies of scale and favorable currency effects.

**Net interest expense** for the third quarter of 2010 was \$70 million compared to \$75 million in the comparable quarter of 2009, mainly attributable to lower short-term interest rates.

**Income tax expense** was \$153 million for the third quarter of 2010 compared to \$131 million in the third quarter of 2009, reflecting effective **tax rates** of 36.2 % and 35.0 %, respectively. The tax rate for full year 2010 is expected to be between 34.5 % and 35.5 %.

**Net income** attributable to FMC AG & Co. KGaA for the third quarter of 2010 was \$248 million, an increase of 10 % compared to the same quarter of 2009.

**Earnings per share (EPS)** for the third quarter of 2010 rose by 9 % to \$0.82 per ordinary share compared to \$0.76 for the third quarter of 2009. The weighted average number of shares outstanding for the third quarter of 2010 was approximately 301.2 million shares compared to 298.3 million shares for the third quarter of 2009. The increase in shares outstanding resulted from stock option exercises in the past twelve months.

► **CASH FLOW** In the third quarter of 2010, the Company generated \$384 million in **cash from operations**, representing approximately 13 % of revenue. The cash flow generation was supported by increased earnings.

A total of \$121 million was spent for **capital expenditures**, net of disposals. **Free cash flow before acquisitions** was \$263 million compared to \$304 million in the third quarter of 2009. A total of \$87 million in cash was spent for **acquisitions**, net of divestitures. **Free cash flow after acquisitions and divestitures** was \$176 million compared to \$278 million in the third quarter of last year.

## NINE MONTHS OF 2010

---

### ► REVENUE AND EARNINGS

**Net revenue** for the first nine months of 2010 was \$8,886 million, up 8 % from the first nine months of 2009. At constant currency, net revenue also rose 8 %. Organic growth was 6 % in the first nine months of 2010.

**Operating income (EBIT)** for the first nine months of 2010 increased by 10 % to \$1,385 million compared to \$1,265 million in the first nine months of 2009, resulting in an operating margin of 15.6 % compared to 15.4 % for the first nine months of 2009.

**Net interest expense** for the first nine months of 2010 was \$206 million compared to \$225 million in the same period of 2009.

**Income tax expense** was \$410 million in the first nine months of 2010 compared to \$345 million in the same period of 2009, reflecting effective **tax rates** of 34.7 % and 33.2 %, respectively.

For the first nine months of 2010, **net income** attributable to FMC AG & Co. KGaA was \$ 707 million, up 10 % from the first nine months of 2009.

In the first nine months of 2010, **earnings per ordinary share** rose 9 % to \$ 2.35. The weighted average number of shares outstanding during the first nine months of 2010 was approximately 300.3 million.

#### ► CASH FLOW

**Cash from operations** during the first nine months of 2010 was \$ 1,027 million compared to \$ 880 million for the same period in 2009, representing approximately 12 % of revenue.

A total of \$ 339 million was spent for **capital expenditures**, net of disposals. **Free cash flow before acquisitions** for the first nine months of 2010 was \$ 688 million compared to \$ 492 million in the same period in 2009. A total of \$ 239 million in cash was spent for **acquisitions**, net of divestitures. **Free cash flow after acquisitions and divestitures** was \$ 449 million compared to \$ 385 million in the first nine months of last year.

► **PATIENTS – CLINICS – TREATMENTS** As of September 30, 2010, Fresenius Medical Care treated 210,191 **patients** worldwide, which represents an 9 % increase compared to the previous year. North America provided dialysis treatments for 135,746 patients, the number of patients treated rose by 4 %. Including 30 clinics managed by Fresenius Medical Care North America, the number of patients in North America was 137,623. The International segment served 74,445 patients, the number of patients treated increased by 20 %.

As of September 30, 2010, the Company operated a total of 2,716 **clinics** worldwide, which represents an 8 % increase compared to the previous year. The number of clinics is comprised of 1,809 clinics in North America (1,839 including managed clinics) and 907 clinics in the International segment, representing an increase of 3 % and 19 %, respectively.

Fresenius Medical Care delivered approximately 23.41 million dialysis **treatments** worldwide during the first nine months of 2010. This represents an increase of 7 % compared to the corresponding period last year. North America accounted for 15.51 million treatments, an increase of 5 %, and the International segment delivered 7.9 million treatments, an increase of 11 %.

► **EMPLOYEES** As of September 30, 2010, Fresenius Medical Care had 72,812 employees (full-time equivalents) worldwide compared to 67,988 employees at the end of 2009. The increase of approximately 4,800 employees is due to overall growth in the Company's business and acquisitions.

► **DEBT/EBITDA RATIO** The ratio of debt to Earnings before Interest, Taxes, Depreciation and Amortization (EBITDA) decreased from 2.62 at the end of the third quarter of 2009 to 2.37 at the end of the third quarter 2010. At the end of 2009, the debt/EBITDA ratio was 2.46.

► **RATING** Standard & Poor's Rating Services continued to rate the Company's corporate credit as 'BB' with a 'positive' outlook. Moody's continued to rate the Company's corporate credit as 'Ba1' with a 'stable' outlook. Fitch rates the Company's corporate credit as 'BB'. On August 3, 2010, Fitch raised the outlook from 'stable'

to 'positive'. For further information on Fresenius Medical Care's credit ratings, maturity profiles and credit instruments, please visit our website at [www.fmc-ag.com/Investor Relations/Credit Relations](http://www.fmc-ag.com/Investor_Relations/Credit_Relations).

► **AGREEMENT TO ACQUIRE GAMBRO'S WORLDWIDE PERITONEAL DIALYSIS BUSINESS** On August 26, 2010, Fresenius Medical Care announced that it had signed an agreement to acquire Gambro's worldwide peritoneal dialysis (PD) business. Gambro decided to prioritize its investments in the hemodialysis field. Fresenius Medical Care is taking advantage of this opportunity to expand its activities in the homecare market, especially in Europe and Asia-Pacific. Completion of the acquisition is still subject to regulatory approvals by the relevant antitrust authorities as well as works council consultations in some jurisdictions.

► **EXTENSION OF CREDIT AGREEMENT** On October 1, 2010, Fresenius Medical Care announced successful completion of the upsizing and extension of its senior secured credit facility. The refinancing of the revolving facility and Term Loan A enables the Company to upsize these facilities by \$250 million for a total facility of \$2.565 billion. The new agreement was extended from March 31, 2011, to March 31, 2013, matching the final maturity of the \$1.546 billion Term Loan B. The facilities will be used for general corporate purposes and working capital needs.

► **IMPROVED OUTLOOK FOR 2010** Based on the strong operational performance in the first nine months of 2010, the Company improves its outlook for the full year 2010 and now expects **net income** attributable to FMC AG & Co. KGaA to be between \$960 million and \$980 million. Previously, the Company expected net income in the range of \$950 million to \$980 million.

**Revenue** is still expected to grow to more than \$12 billion.

For 2010 the Company expects to spend \$550 million to \$650 million on **capital expenditures** and up to \$500 million on **acquisitions**. The **debt/EBITDA ratio** is expected to be below 2.5 by the end of 2010.



## INTERIM REPORT OF MANAGEMENT'S DISCUSSION AND ANALYSIS

7 ◀

► **FINANCIAL CONDITION AND RESULTS OF OPERATIONS** You should read the following discussion and analysis of the results of operations of Fresenius Medical Care AG & Co. KGaA (FMC-AG & Co. KGaA, or the Company) and its subsidiaries in conjunction with our unaudited consolidated financial statements and related notes contained elsewhere in this report and our disclosures and discussions in our Annual Report on Form 20-F for the year ended December 31, 2009. In this report, "FMC-AG & Co. KGaA" or the "Company", "we", "us" or "our" refers to the Company or the Company and its subsidiaries on a consolidated basis, as the context requires.

**FORWARD-LOOKING STATEMENTS** This report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. When used in this report, the words "expects", "anticipates", "intends", "plans", "believes", "seeks", "estimates" and similar expressions are generally intended to identify forward looking statements. Although we believe that the expectations reflected in such forward-looking statements are reasonable, forward-looking statements are inherently subject to risks and uncertainties, many of which cannot be predicted with accuracy and some of which might not even be anticipated. We have based these forward-looking statements on current estimates and assumptions made to the best of our knowledge. By their nature, such forward-looking statements involve risks, uncertainties, assumptions and other factors which could cause actual results, including our financial condition and profitability, to differ materially and be more negative than the results expressly or implicitly described in or suggested by these statements. Moreover, forward-looking estimates or predictions derived from third parties' studies or information may prove to be inaccurate. Consequently, we cannot give any assurance regarding the future accuracy of the opinions set forth in this report or the actual occurrence of the developments described herein. In addition, even if our future results meet the expectations expressed here, those results may not be indicative of our performance in future periods.

These risks, uncertainties, assumptions, and other factors that could cause actual results to differ from our projected results include, among others, the following:

- changes in governmental and commercial insurer reimbursement for our products and services, including the mandated change in the United States beginning in 2011 to an expanded "bundled" Medicare reimbursement system for dialysis services;
- reductions in erythropoietin, or EPO, utilization or EPO reimbursement;
- the outcome of ongoing government investigations;
- the influence of private insurers and managed care organizations;
- the impact of recently enacted and possible future health care reforms;
- product liability risks;
- the outcome of ongoing potentially material litigation;
- risks relating to the integration of acquisitions and our dependence on additional acquisitions;
- the impact of currency fluctuations;
- changes in the cost of pharmaceuticals and utilization patterns;
- introduction of generic or new pharmaceuticals that compete with our pharmaceutical products; and
- changes in raw material and energy costs.

Important factors that could contribute to such differences are noted in this report in the section entitled "Interim Report of Management's Discussion and Analysis" and in Note 10 "Commitments and Contingencies" and in our Annual Report on Form 20-F for the year ended December 31, 2009 under "Risk Factors" and elsewhere in that report.

Our business is also subject to other risks and uncertainties that we describe from time to time in our public filings. Developments in any of these areas could cause our results to differ materially from the results that we or others have projected or may project.

Our reported financial condition and results of operations are sensitive to accounting methods, assumptions and estimates that are the basis of our financial statements. The actual accounting policies, the judgments made in the selection and application of these policies, and the sensitivities of reported results to changes in accounting policies, assumptions and estimates, are factors to be considered along with our financial statements and the discussion below under "Results of Operations". For a discussion of our critical accounting policies ▶ see Item 5 "Operating and Financial Review and Prospects – Critical Accounting Policies" in our Annual Report on Form 20-F for the year ended December 31, 2009.

**OVERVIEW** We are engaged primarily in providing dialysis services and manufacturing and distributing products and equipment for the treatment of end-stage renal disease (ESRD). In the U.S., we also perform clinical laboratory testing. We estimate that providing dialysis services and distributing dialysis products and equipment represents an over \$65 billion worldwide market with expected annual worldwide patient growth of around 6%. Patient growth results from factors such as the aging population and increased life expectancies; shortage of donor organs for kidney transplants, increasing incidence and better treatment of and survival of patients with diabetes and hypertension, which frequently precede the onset of ESRD; improvements in treatment quality, which prolong patient life; and improving standards of living in developing countries, which make life-saving dialysis treatment available. Key to continued growth in revenue is our ability to attract new patients in order to increase the number of treatments performed each year. For that reason, we believe the number of treatments performed each year is a strong indicator of continued revenue growth and success. In addition, the reimbursement and ancillary services utilization environment significantly influences our business. In the past we experienced and also expect in the future generally stable reimbursements for dialysis services. This includes the balancing of unfavorable reimbursement changes in certain countries with favorable changes in other countries. The majority of treatments are paid for by governmental institutions such as Medicare in the United States. As a consequence of the pressure to decrease health care costs, reimbursement rate increases have been limited. Our ability to influence the pricing of our services is limited.

A majority of our U.S. dialysis services is paid for by the Medicare program. Medicare payments for dialysis services are based on a composite rate which includes a drug add-on adjustment, case-mix adjustments, and a regional wage index adjustment. The drug add-on adjustment was established under the Medicare Prescription Drug, Improvement and Modernization Act of 2003 (MMA) to account for differences in Medicare reimbursement for separately billable pharmaceuticals pre-MMA and the new average sales price reimbursement system established by the MMA.

For calendar year 2010, the Centers for Medicare and Medicaid Services (CMS) kept the drug add-on amount constant at the 2009 rate of \$20.33 per treatment, while it increased the base portion of the composite rate by 1% pursuant to the requirement in the Medicare Improvements for Patients and Providers Act of 2008 (MIPPA). As a result, the drug add-on amount, constant in dollar terms, declined to 15% of the total per-treatment payment in 2010. The base portion of the composite rate, unlike many other payment rates in Medicare, has not been automatically updated each year. As a result, this portion of the composite payment rate has not received an annual update in the absence of a statutory change. In MIPPA, Congress provided for a 1.0% increase in the base portion of the composite rate in 2010. Further, Congress eliminated a provision that previously paid hospital-based facilities slightly more than independent (or free-standing) facilities. For 2010, the base composite rate is \$135.15 for both independent and hospital-based facilities, an increase of 1.0% from the 2009 rate. CMS updated the wage index adjustment applicable to ESRD facilities from the 25/75 blend between adjustments based on old metropolitan statistical areas (MSAs) and those based on new core-



based statistical areas (CBSAs) used in 2008. In 2009, CMS completed the transition from the MSA definition to the CBSA definition, and facilities are now paid according to the CBSA rate. For 2010, CMS reduced the wage index floor from 0.70 to 0.65. For a discussion of the composite rate for reimbursement of dialysis treatments, ▶ see Item 4.B "Business Overview – Regulatory and Legal Matters – Reimbursement" in our Annual Report on Form 20-F for the year ended December 31, 2009. Certain other items and services that we furnish at our dialysis centers are not now included in the composite rate and are eligible for separate Medicare reimbursement. The most significant of these items are drugs or biologicals, such as erythropoietin-stimulating agents (ESAs), vitamin D analogs, and iron, which are reimbursed at 106% of the average sales price as reported to CMS by the manufacturer. Products and support services furnished to ESRD patients receiving dialysis treatment at home are also reimbursed separately under a reimbursement structure comparable to the in-center composite rate. Although these reimbursement methodologies limit the allowable charge per treatment, they provide us with predictable per treatment revenues.

With the enactment of MIPPA in 2008, Congress mandated the development of an expanded ESRD bundled payment system for services furnished on or after January 1, 2011. On July 26, 2010, CMS published a final rule implementing the case-mix adjusted bundled prospective payment system (PPS) for ESRD dialysis facilities in accordance with MIPPA. Under the PPS, CMS will reimburse dialysis facilities with a single payment for each dialysis treatment, inclusive of (i) all items and services included in the composite rate, (ii) oral vitamin D analogues, oral levocarnitine (an amino acid derivative) and all ESAs and other pharmaceuticals (other than vaccines) furnished to ESRD patients that were previously reimbursed separately under Part B of the Medicare program, (iii) certain diagnostic laboratory tests and (iv) other items and services furnished to individuals for the treatment of ESRD. ESRD-related drugs with only an oral form will be reimbursed under the PPS starting in January 2014 with an adjusted payment amount to be determined by the Secretary of Health and Human Services to reflect the additional cost to dialysis facilities of providing these medications. The initial PPS base reimbursement rate will be set at \$229.63 per dialysis treatment (representing 98% of the estimated 2011 Medicare program costs of dialysis care as calculated under the current reimbursement system). The base PPS payment will be subject to case mix adjustments that take into account individual patient characteristics (e.g., age, body surface area, body mass, time on dialysis) and certain co-morbidities. The base payment will also be adjusted for (i) certain high cost patient outliers due to unusual variations in medically necessary care, (ii) disparately high costs incurred by low volume facilities relative to other facilities, (iii) provision of home dialysis training, (iv) wage-related costs in the geographic area in which the provider is located and (v) a blending of the old and new payment methodologies during the phase-in of the new system to ensure a budget-neutral transition (resulting in a 3.1% decrease in the base reimbursement rate, the Transition Adjustor). Beginning in 2012, the PPS payment amount will be subject to annual adjustment based on increases in the costs of a "market basket" of certain health care items and services less a productivity adjustment. The PPS's pay-for-performance standards, focusing on anemia management and dialysis adequacy, will become effective in 2012. Dialysis facilities that fail to achieve the established quality standards will have payments reduced by up to 2%. The PPS will be phased in over four years with full implementation for all dialysis facilities on January 1, 2014. However, providers may elect in November 2010 to become fully subject to the new system starting in January 2011. Although, based upon CMS's assessment, we think that the PPS will result in a lower reimbursement rate on average as a result of the above measures by CMS, all of our U.S. dialysis facilities have elected to be fully subject to the PPS starting on January 1, 2011. Our plans to mitigate the impact of the PPS include three broad measures. First, we are working with other providers, CMS and the U.S. Congress toward favorably revising the calculation of the Transition Adjustor for 2011. Second, we are also working with medical directors and treating physicians to make protocol changes used in treating patients and are negotiating pharmaceutical acquisition cost savings. Finally, we are seeking to achieve greater efficiencies and better patient outcomes by introducing new initiatives to improve patient care upon initiation of dialysis, increase the percentage of patients using home therapies and achieve additional cost reductions in our clinics. We are currently evaluating the impact of PPS and the above mitigation plan on our business.

The Patient Protection and Affordable Care Act was enacted in the United States on March 23, 2010 and subsequently amended by the Health Care and Educational Affordability Reconciliation Act (as amended, ACA). ACA will implement broad healthcare system reforms, including (i) provisions to facilitate access to affordable health insurance for all Americans, (ii) expansion of the Medicaid program, (iii) an industry fee on pharmaceutical companies starting in 2011 based on sales of brand name pharmaceuticals to government healthcare programs, (iv) a 2.3% excise tax on manufacturers' medical device sales starting in 2013, (v) increases in Medicaid prescription drug rebates effective January 1, 2010, (vi) commercial insurance market reforms that protect consumers, such as bans on lifetime and annual limits, coverage of pre-existing conditions, and limits on waiting periods, (vii) provisions encouraging integrated care, efficiency and coordination among providers and (viii) provisions for reduction of healthcare program waste and fraud. ACA's medical device excise tax, Medicaid drug rebate increases and annual pharmaceutical industry fees will adversely impact our product business earnings and cash flows. We expect modest favorable impact from ACA's integrated care and commercial insurance consumer protection provisions.

On February 17, 2010, the Department of Veterans Affairs (VA) issued proposed reimbursement rules that would reduce its payment rates for non-contracted dialysis services to coincide with those of the Medicare program. If the proposed rules are implemented as currently proposed, we expect to experience variability in our aggregated VA reimbursement rates for contracted and non-contracted services. In addition, we may also experience reductions in the volume of VA patients treated in our facilities.

We have identified three operating segments, North America, International, and Asia Pacific. For reporting purposes, we have aggregated the International and Asia Pacific segments as "International". We aggregated these segments due to their similar economic characteristics. These characteristics include same services provided and same products sold, same type patient population, similar methods of distribution of products and services and similar economic environments. The general partner's Management Board member responsible for the profitability and cash flow of each segment's various businesses supervises the management of each operating segment. The accounting policies of the operating segments are the same as those we apply in preparing our consolidated financial statements under accounting principles generally accepted in the United States (U.S. GAAP). Our management evaluates each segment using a measure that reflects all of the segment's controllable revenues and expenses.

With respect to the performance of our business operations, our management believes the most appropriate measure in this regard is operating income which measures our source of earnings. Financing is a corporate function which segments do not control. Therefore, we do not include interest expense relating to financing as a segment measurement. We also regard income taxes to be outside the segments' control. Similarly, we do not allocate "corporate costs", which relate primarily to certain headquarters overhead charges, including accounting and finance, professional services, etc. because we believe that these costs are also not within the control of the individual segments. In addition, certain acquisitions and intangible assets are not allocated to a segment but are accounted for as "corporate". Accordingly, all of these items are excluded from our analysis of segment results and are discussed below in the discussion of our consolidated results of operations.

**RESULTS OF OPERATIONS** The following tables summarize our financial performance and certain operating results by principal business segment for the periods indicated. Inter-segment sales primarily reflect sales of medical equipment and supplies from the International segment to the North America segment. We prepared the information using a management approach, consistent with the basis and manner in which our management internally disaggregates financial information to assist in making internal operating decisions and evaluating management performance.

| <b>SEGMENT DATA</b>                                       |   |              |  |              |
|---|---|--------------|--|--------------|
| <i>Table 3</i>  |   |              |  |              |
| <i>in \$ millions</i>                                     |   |              |  |              |
|   | <i>Three months ended September 30,</i> |              | <i>Nine months ended September 30,</i> |              |
|   | <b>2010</b>                             | 2009         | <b>2010</b>                            | 2009         |
| <b>Total revenue</b>                                      |   |              |  |              |
| North America   | 2,073                                   | 1,951        | 6,062                                  | 5,602        |
| International   | 1,010                                   | 960          | 2,894                                  | 2,672        |
| <b>▶ TOTAL</b>  | <b>3,083</b>                            | <b>2,911</b> | <b>8,956</b>                           | <b>8,274</b> |
| <b>Inter-segment revenue</b>                              |   |              |  |              |
| North America   | 2                                       | 1            | 4                                      | 2            |
| International   | 23                                      | 21           | 66                                     | 60           |
| <b>▶ TOTAL</b>  | <b>25</b>                               | <b>22</b>    | <b>70</b>                              | <b>62</b>    |
| <b>Total net revenue</b>                                  |   |              |  |              |
| North America   | 2,071                                   | 1,950        | 6,058                                  | 5,600        |
| International   | 987                                     | 939          | 2,828                                  | 2,612        |
| <b>▶ TOTAL</b>  | <b>3,058</b>                            | <b>2,889</b> | <b>8,886</b>                           | <b>8,212</b> |
| <b>Amortization and depreciation</b>                      |   |              |  |              |
| North America   | 72                                      | 68           | 215                                    | 197          |
| International   | 50                                      | 48           | 148                                    | 131          |
| Corporate   | 2                                       | 3            | 6                                      | 6            |
| <b>▶ TOTAL</b>  | <b>124</b>                              | <b>119</b>   | <b>369</b>                             | <b>334</b>   |
| <b>Operating income</b>                                   |   |              |  |              |
| North America   | 374                                     | 325          | 1,014                                  | 894          |
| International   | 156                                     | 156          | 480                                    | 457          |
| Corporate   | (37)                                    | (30)         | (109)                                  | (86)         |
| <b>▶ TOTAL</b>  | <b>493</b>                              | <b>451</b>   | <b>1,385</b>                           | <b>1,265</b> |
| Interest income   | 5                                       | 5            | 19                                     | 17           |
| Interest expense  | (75)                                    | (80)         | (225)                                  | (242)        |
| Income tax expense  | (153)                                   | (131)        | (410)                                  | (345)        |
| Net income  | 270                                     | 245          | 769                                    | 695          |
| Less: Net income attributable to noncontrolling interests | 22                                      | 20           | 62                                     | 50           |
| <b>▶ NET INCOME<sup>1</sup></b>                           | <b>248</b>                              | <b>225</b>   | <b>707</b>                             | <b>645</b>   |

<sup>1</sup> Net income attributable to FMC-AG & Co. KGaA

Three months ended September 30, 2010 compared to three months ended September 30, 2009.

## CONSOLIDATED FINANCIALS

### KEY INDICATORS FOR CONSOLIDATED FINANCIAL STATEMENTS

*Table 4*

|   | Three months ended September 30, |           | Change      |                            |
|---|----------------------------------|-----------|-------------|----------------------------|
|   | 2010                             | 2009      | as reported | at constant exchange rates |
| Number of treatments                                      | 8,149,551                        | 7,488,321 | 9 %         | –                          |
| Same market treatment growth in %                         | 4.7                              | 3.8       | –           | –                          |
| Revenue in \$ millions                                    | 3,058                            | 2,889     | 6 %         | 7 %                        |
| Gross profit in % of revenue                              | 34.5                             | 33.9      | –           | –                          |
| Selling, general and administrative costs in % of revenue | 17.6                             | 17.5      | –           | –                          |
| Net income <sup>1</sup> in \$ millions                    | 248                              | 225       | 10 %        | –                          |

<sup>1</sup> Net income attributable to FMC-AG & Co. KGaA

Treatments increased by 9% for the three months ended September 30, 2010 as compared to the same period in 2009. Same market treatment growth contributed 5%, and growth from acquisitions contributed 5%, partially offset by the effect of closed or sold clinics of 1%.

At September 30, 2010, we owned, operated or managed (excluding those managed but not consolidated in the U.S.) 2,716 clinics compared to 2,509 clinics at September 30, 2009. During the third quarter of 2010, we acquired 94 clinics, opened 28 clinics and combined or closed 5 clinics. The number of patients treated in clinics that we own, operate or manage (excluding patients of clinics managed but not consolidated in the U.S.) increased by 9% to 210,191 at September 30, 2010 from 192,804 at September 30, 2009. Including 30 clinics managed but not consolidated in the U.S., the total number of patients was 212,068.

Net revenue increased by 6% (7% at constant exchange rates) for the quarter ended September 30, 2010 over the comparable period in 2009 due to growth in dialysis care revenue, partially offset by a decrease in dialysis products revenues.

Dialysis care revenue grew by 8% to \$2,321 million (9% at constant exchange rates) in the third quarter of 2010 as compared to the same period in 2009, mainly due to growth in same market treatments (5%), increases in revenue per treatment (2%), and contributions from acquisitions (3%), partially offset by the effect of closed and sold clinics (1%) and exchange rate fluctuations (1%).

Dialysis product revenue decreased by 1% to \$737 million (increased by 3% at constant exchange rates) in the same period due to the negative effect of exchange rate fluctuations partially offset by increased sales of hemodialysis products, especially of machines, bloodlines, dialyzers and solutions and concentrates as well as products for acute care treatments.

The increase in gross profit margin reflects an increase in gross profit margin in North America, partially offset by a decrease in the International segment. The increase in North America was due to increased revenue per treatment and favorable costs for pharmaceuticals, partially offset by higher personnel expense. The decrease in International was due to the lower gross profit margins of recently acquired clinics in Europe

and Asia-Pacific, the impact of hyperinflation in Venezuela and a reimbursement reduction in Taiwan, partially offset by favorable foreign exchange effects in Latin America and Asia-Pacific and growth in the product business in China.

Selling, general and administrative (SG&A) expenses increased to \$ 538 million in the third quarter of 2010 from \$ 505 million in the same period of 2009. SG&A expenses as a percentage of sales increased to 17.6 % in the third quarter of 2010 from 17.5 % in the same period of 2009. SG&A expenses increased in North America due to higher personnel expenses and donations to U.S. ESRD patient assistance charities, partially offset by economies of scale and lower bad debt expense. In addition, SG&A expenses increased at Corporate due to an unfavorable effect of foreign exchange fluctuations and expense related to patent litigations. SG&A expenses decreased in the International segment due to economies of scale, partially offset by foreign exchange currency losses and higher bad debt expense. Bad debt expense for the third quarter of 2010 was \$ 49 million as compared to \$ 50 million for the third quarter of 2009, representing 1.6 % of sales for the three-month period ending September 30, 2010 and 1.7 % for the same period in 2009.

Research and development (R&D) expenses were \$ 23 million in the third quarter of both 2010 and 2009.

Operating income increased to \$ 493 million in the third quarter of 2010 from \$ 451 million for the same period in 2009. Operating income margin increased to 16.1 % for the period ending September 30, 2010 from 15.6 % for the same period in 2009 as a result of the increase in gross profit margin as noted above, partially offset by the increased SG&A expenses as a percentage of sales as described above.

Interest expense decreased by 6 % to \$ 75 million in the third quarter of 2010 from \$ 80 million for the same period in 2009 mainly as a result of decreased short-term interest rates.

Income tax expense increased to \$ 153 million for the third quarter of 2010 from \$ 131 million for the same period in 2009. The effective tax rate increased to 36.2 % from 35.0 % for the third quarter of 2009. This was mainly due to the result of a \$ 16.3 million tax benefit recognized in the second quarter of 2009 as a result of higher tax expenses, reflecting a change in tax position related to both current and prior years.

Net income attributable to FMC-AG & Co. KGaA for the third quarter of 2010 increased to \$ 248 million from \$ 225 million for the same period in 2009 as a result of the combined effects of the items discussed above.

We employed 72,812 people (full-time equivalents) as of September 30, 2010 compared to 67,245 as of September 30, 2009, an increase of 8.3 % primarily due to overall growth in our business and acquisitions.

The following discussions pertain to our business segments and the measures we use to manage these segments.

## NORTH AMERICA SEGMENT

## KEY INDICATORS FOR NORTH AMERICA SEGMENT

Table 5

|  | Three months ended September 30, |           | Change |
|--|----------------------------------|-----------|--------|
|  | 2010                             | 2009      |        |
| Number of treatments                         | 5,281,436                        | 5,060,911 | 4 %    |
| Same market treatment growth in %            | 4.3                              | 3.6       | –      |
| Revenue in \$ millions                       | 2,071                            | 1,950     | 6 %    |
| Depreciation and amortization in \$ millions | 72                               | 68        | 5 %    |
| Operating income in \$ millions              | 374                              | 325       | 15 %   |
| Operating income margin in %                 | 18.1                             | 16.7      | –      |

**REVENUE** Treatments increased by 4% for the three-month period ended September 30, 2010 as compared to the same period in 2009 mostly due to same market growth (4%) and contributions from acquisitions (1%), partially offset by the effect of closed or sold clinics (1%). At September 30, 2010, 135,746 patients (a 4% increase over the same period in the prior year) were being treated in the 1,809 clinics that we own or operate in the North America segment, compared to 130,522 patients treated in 1,749 clinics at September 30, 2009. Average North America revenue per treatment was \$ 351 for the three months ended September 30, 2010 and \$ 342 in the same period in 2009. In the U.S., the average revenue per treatment was \$ 359 for the three months ended September 30, 2010 and \$ 348 for the same period in 2009. The increase was mainly attributable to increased commercial payor revenue and improvements in the payor mix. The 1% increase in the 2010 Medicare composite rate had a minimal positive impact.

Net revenue for the North America segment for the third quarter of 2010 increased as a result of increases in dialysis care revenue by 7% to \$ 1,863 million from \$ 1,741 million in the same period of 2009, partially offset by a slight decrease in dialysis product revenue to \$ 208 million from \$ 209 million in the third quarter of 2009.

The dialysis care revenue increase was driven by same market treatment growth (4%), increased revenue per treatment (3%) and contributions from acquisitions (1%), partially offset by the effect of closed or sold clinics (1%). The administration of EPO represented approximately 20% of total North America dialysis care revenue for the three-month period ended September 30, 2010 and 22% for the three-month period ended September 30, 2009.

The slight decrease in dialysis product revenue was due to lower dialyzer sales and lower Medicare average selling prices for the intravenous iron product Venofer® partially offset by increased sales of bloodlines and machines as well as peritoneal dialysis products.

**OPERATING INCOME** Operating income increased to \$ 374 million for the three-month period ended September 30, 2010 from \$ 325 million for the same period in 2009. Operating income margin increased to 18.1% for the third quarter of 2010 from 16.7% for the same period in 2009, primarily due to higher revenue per treatment as noted above, economies of scale and reduced costs for pharmaceuticals, partially offset by the increase in cost per treatment to \$ 284 in the third quarter of 2010 from \$ 283 in the same period of 2009. This cost per treatment increase was due to higher personnel expenses and donations to U.S. ESRD patient assistance charities.



## INTERNATIONAL SEGMENT

## KEY INDICATORS FOR INTERNATIONAL SEGMENT

*Table 6*

|  | <i>Three months ended September 30,</i> |             | <i>Change</i>      |                                   |
|--|---|-------------|--------------------|-----------------------------------|
|  | <i>2010</i>                             | <i>2009</i> | <i>as reported</i> | <i>at constant exchange rates</i> |
| Number of treatments                         | 2,868,115                               | 2,427,410   | 18 %               | –                                 |
| Same market treatment growth in %            | 5.6                                     | 4.5         | –                  | –                                 |
| Revenue in \$ millions                       | 987                                     | 939         | 5 %                | 9 %                               |
| Depreciation and amortization in \$ millions | 50                                      | 48          | 4 %                | –                                 |
| Operating income in \$ millions              | 156                                     | 156         | 0 %                | –                                 |
| Operating income margin in %                 | 15.8                                    | 16.7        | –                  | –                                 |

**REVENUE** Treatments increased by 18 % in the three-month period ended September 30, 2010 over the same period in 2009 mainly due to contributions from acquisitions of 13 % and same market growth of 6 %, partially offset by the effect of closed or sold clinics of 1 %. As of September 30, 2010, 74,445 patients (a 20 % increase over the same period of the prior year) were being treated at 907 clinics that we own, operate or manage in the International segment compared to 62,282 patients treated at 760 clinics at September 30, 2009. Average revenue per treatment decreased to \$ 160 at September 30, 2010 from \$ 167 in the same period of 2009 due to the weakening of local currencies against the U.S. dollar (\$ 5) and growth in countries with lower reimbursement rates, partially offset by increased reimbursement rates (\$ 2).

Net revenues for the International segment for the three-month period ended September 30, 2010 increased by 5 % (9 % increase at constant exchange rates) as compared to the same period in 2009 as a result of an increase in dialysis care revenue partially offset by a decrease in dialysis product revenue. Organic revenue growth was 5 % and acquisitions during the period contributed 4 %, partially offset by the negative effect of exchange rate fluctuations (4 %).

Including the effects of acquisitions, European region revenue decreased 1 % (8 % increase at constant exchange rates), Latin America region revenue increased 8 % (4 % increase at constant exchange rates), and Asia-Pacific region revenue increased 26 % (21 % increase at constant exchange rates).

Total dialysis care revenue for the International segment increased during the third quarter of 2010 by 13 % (17 % increase at constant exchange rates) to \$ 458 million from \$ 406 million in the same period of 2009. This increase is a result of an increase in contributions from acquisitions (11 %) and same market treatment growth (6 %), partially offset by the negative effect of exchange rate fluctuations (4 %).

Total dialysis product revenue for the third quarter of 2010 decreased slightly to \$ 529 million from \$ 533 million in the same period of 2009. Organic revenue growth of 3 %, along with the contribution from acquisitions of 1 %, was more than offset by the negative effect of exchange rate fluctuations (5 %). The increase in product revenue at constant exchange rates was driven by increased sales of dialyzers, machines and bloodlines, as well as products for acute care treatments.

**OPERATING INCOME** Operating income remained constant at \$ 156 million for the three-month periods ended September 30, 2010 and 2009. Operating income margin decreased to 15.8 % for the three-month period ended September 30, 2010 from 16.7 % for the same period in 2009 due to lower margins of recently acquired

clinics in Europe and Asia-Pacific, the impact of hyperinflation in Venezuela and higher bad debt expense, partially offset by economies of scale and favorable foreign exchange effects.

*Nine months ended September 30, 2010 compared to nine months ended September 30, 2009.*

#### CONSOLIDATED FINANCIALS

| KEY INDICATORS FOR CONSOLIDATED FINANCIAL STATEMENTS      |                                 |            |             |                            |
|---|---------------------------------|------------|-------------|----------------------------|
| Table 7   |                                 |            |             |                            |
|   | Nine months ended September 30, |            | Change      |                            |
|   | 2010                            | 2009       | as reported | at constant exchange rates |
| Number of treatments                                      | 23,407,699                      | 21,844,317 | 7 %         | –                          |
| Same market treatment growth in %                         | 4.4                             | 4.3        | –           | –                          |
| Revenue in \$ millions                                    | 8,886                           | 8,212      | 8 %         | 8 %                        |
| Gross profit in % of revenue                              | 34.1                            | 33.8       | –           | –                          |
| Selling, general and administrative costs in % of revenue | 17.8                            | 17.6       | –           | –                          |
| Net income <sup>1</sup> in \$ millions                    | 707                             | 645        | 10 %        | –                          |

<sup>1</sup> Net income attributable to FMC-AG & Co. KGaA

Treatments increased by 7 % for the nine months ended September 30, 2010 as compared to the same period in 2009. Same market treatment growth contributed 4 % and growth from acquisitions contributed 3 %.

Net revenue increased by 8 % (8 % at constant exchange rates) for the nine months ended September 30, 2010 over the comparable period in 2009 due to growth in both dialysis care and dialysis products revenues.

Dialysis care revenue grew by 10 % to \$6,716 million (9 % at constant exchange rates) in the nine-month period ended September 30, 2010 from \$6,124 million in the same period of 2009, mainly due to growth in same market treatments (4 %), increases in revenue per treatment (3 %) and contributions from acquisitions (2 %), as well as a positive effect from exchange rate fluctuations (1 %).

Dialysis product revenue increased by 4 % to \$2,170 million (increased by 3 % at constant exchange rates) from \$2,088 million in the same period of 2009, driven by increased sales of hemodialysis products, especially of bloodlines, solutions and concentrates and dialyzers, as well as products for acute care treatments, partially offset by lower sales of renal pharmaceuticals. Foreign exchange fluctuations contributed 1 %.

The increase in gross profit margin reflects an increase in gross profit margin in North America, partially offset by a decrease in the International segment. The increase in North America was due to increased revenue per treatment and favorable costs for pharmaceuticals, partially offset by higher personnel expense. The decrease in International was due to the positive effect of an inventory adjustment during the same period of 2009, lower gross profit margins of recently acquired clinics in Europe and Asia-Pacific and a reimbursement reduction in Taiwan, partially offset by favorable foreign exchange effects in Latin America and Asia-Pacific as well as growth in the product business in China.

Selling, general and administrative (SG&A) expenses increased to \$1,578 million in the nine-month period ended September 30, 2010 from \$1,443 million in the same period of 2009. SG&A expenses as a percentage of sales increased to 17.8% in the first nine months of 2010 from 17.6% in the same period of 2009 as a result of an increase in North America, partially offset by a decrease in the International segment. The increase in North America was due to higher personnel expenses and donations to U.S. ESRD patient assistance charities, partially offset by economies of scale. The decrease in the International segment was mainly due to economies of scale partially offset by the one-time revaluation of the balance sheet of our operations in Venezuela as a result of the devaluation of the Venezuelan bolivar driven by hyperinflation and the effect of stronger growth in the dialysis care business, which has lower SG&A margins. Bad debt expense for the nine-month period ended September 30, 2010 was \$165 million as compared to \$159 million for the same period of 2009, representing 1.9% of sales for the nine-month periods ended September 30, 2010 and 2009.

Research and development (R&D) expenses increased to \$67 million in the nine-month period ended September 30, 2010 as compared to \$65 million in the same period in 2009.

Operating income increased to \$1,385 million in the nine-month period ended September 30, 2010 from \$1,265 million for the same period in 2009. Operating income margin increased to 15.6% for the nine-month period ended September 30, 2010 from 15.4% for the same period in 2009 as a result of the increase in gross profit margin as noted above partially offset by the increased SG&A expenses as a percentage of sales as described above.

Interest expense decreased by 7% to \$225 million for the nine months ended September 30, 2010 from \$242 million for the same period in 2009 mainly as a result of decreased short-term interest rates.

Income tax expense increased to \$410 million for the nine-month period ended September 30, 2010 from \$345 million for the same period in 2009. The effective tax rate increased to 34.7% from 33.2% for the same period of 2009, mainly due to a favorable \$16.3 million tax benefit recognized in the second quarter of 2009 as a result of a change in judgment related to a complaint filed with the German tax court on the disallowance of certain tax deductions claimed by us for the tax year 1997, partially offset by the release of a \$10 million valuation allowance in the second quarter of 2010 on deferred taxes for net operating losses due to a change in tax strategies.

Net income attributable to FMC-AG & Co. KGaA for the nine months ended September 30, 2010 increased to \$707 million from \$645 million for the same period in 2009 as a result of the combined effects of the items discussed above.

The following discussions pertain to our business segments and the measures we use to manage these segments.

## NORTH AMERICA SEGMENT

## KEY INDICATORS FOR NORTH AMERICA SEGMENT

Table 8

|  | Nine months ended September 30, |            | Change |
|--|---------------------------------|------------|--------|
|  | 2010                            | 2009       |        |
| Number of treatments                         | 15,505,111                      | 14,750,610 | 5 %    |
| Same market treatment growth in %            | 4.3                             | 3.4        | –      |
| Revenue in \$ millions                       | 6,058                           | 5,600      | 8 %    |
| Depreciation and amortization in \$ millions | 215                             | 197        | 9 %    |
| Operating income in \$ millions              | 1,014                           | 894        | 13 %   |
| Operating income margin in %                 | 16.7                            | 16.0       | –      |

**REVENUE** Treatments increased by 5 % for the nine months ended September 30, 2010 as compared to the same period in 2009 mostly due to same market growth (4 %) and contributions from acquisitions (2 %), partially offset by the effect of closed or sold clinics (1 %). Average North America revenue per treatment was \$ 349 for the nine months ended September 30, 2010 and \$ 337 in the same period in 2009. In the U.S., the average revenue per treatment was \$ 357 for the nine months ended September 30, 2010 and \$ 343 for the same period in 2009. The increase was mainly attributable to increased commercial payor revenue, improvements in the payor mix and overall increased utilization of pharmaceuticals. In addition, there was an increase of 1 % to the 2010 Medicare composite rate.

Net revenue for the North America segment for the first nine months of 2010 increased as a result of increases in dialysis care revenue by 9 % to \$ 5,441 million from \$ 4,995 million in the same period of 2009 and in dialysis product revenue by 2 % to \$ 617 million from \$ 605 million in the first nine months of 2009.

The dialysis care revenue increase was driven by same market treatment growth (4 %) and increased revenue per treatment (4 %), as well as contributions from acquisitions (1 %). The administration of EPO represented approximately 20 % and 21 % of total North America dialysis care revenue for the nine-month periods ended September 30, 2010 and 2009, respectively.

The dialysis product revenue increase was driven mostly by increased sales of bloodlines and concentrates as well as dialysis machines.

**OPERATING INCOME** Operating income increased to \$ 1,014 million for the nine-month period ended September 30, 2010 from \$ 894 million for the same period in 2009. Operating income margin increased to 16.7 % for the nine months ended September 30, 2010 from 16.0 % for the same period in 2009, primarily due to higher revenue per treatment and economies of scale, partially offset by an increase in cost per treatment to \$ 286 for the nine-month period ended September 30, 2010 from \$ 283 in the same period of 2009 due to higher personnel expenses and donations to U.S. ESRD patient assistance charities.

## INTERNATIONAL SEGMENT

## KEY INDICATORS FOR INTERNATIONAL SEGMENT

*Table 9*

|  | Nine months ended September 30, |           | Change      |                            |
|--|---------------------------------|-----------|-------------|----------------------------|
|  | 2010                            | 2009      | as reported | at constant exchange rates |
| Number of treatments                         | 7,902,588                       | 7,093,707 | 11 %        | –                          |
| Same market treatment growth in %            | 4.8                             | 6.1       | –           | –                          |
| Revenue in \$ millions                       | 2,828                           | 2,612     | 8 %         | 7 %                        |
| Depreciation and amortization in \$ millions | 148                             | 131       | 13 %        | –                          |
| Operating income in \$ millions              | 480                             | 457       | 5 %         | –                          |
| Operating income margin in %                 | 17.0                            | 17.5      | –           | –                          |

**REVENUE** Treatments increased by 11 % in the nine months ended September 30, 2010 over the same period in 2009 mainly due to contributions from acquisitions (7 %) and same market growth (5 %), partially offset by the effect of closed or sold clinics (1 %). Average revenue per treatment for the nine months ended September 30, 2010 increased to \$ 161 from \$ 159 in the same period of 2009. The increase of \$ 2 was a result of the strengthening of local currencies against the u.s. dollar.

Net revenues for the International segment for the nine-month period ended September 30, 2010 increased by 8 % (7 % increase at constant exchange rates) as compared to the same period in 2009 as a result of increases in both dialysis care and dialysis product revenues. Organic growth during the period was 5 %, acquisitions during the period contributed 2 % and the positive effect of exchange rate fluctuations contributed 1 %.

Including the effects of acquisitions, European region revenue increased 4 % (6 % increase at constant exchange rates), Latin America region revenue increased 15 % (7 % increase at constant exchange rates), and Asia Pacific region revenue increased 20 % (12 % increase at constant exchange rates).

Total dialysis care revenue for the International segment increased during the first nine months of 2010 by 13 % (12 % increase at constant exchange rates) to \$ 1,275 million from \$ 1,129 million in the same period of 2009. This increase is a result of increase in contributions from acquisitions (7 %), same market treatment growth (5 %), the positive impact increases in revenue per treatment (1 %) and the positive effect of exchange rate fluctuations (1 %), partially offset by the effect of closed or sold clinics (1 %).

Total dialysis product revenue for the nine-month period ended September 30, 2010 increased by 5 % (4 % increase at constant exchange rates) to \$ 1,553 million from \$ 1,483 million in the same period of 2009. The increase in product revenue was driven by increased sales of dialyzers, hemodialysis solutions and concentrates as well as bloodlines and products for acute care treatments, partially offset by lower sales of pharmaceuticals. Exchange rate fluctuations contributed 1 %.

**OPERATING INCOME** Operating income increased by 5 % to \$ 480 million for the nine-month period ended September 30, 2010 from \$ 457 million for the same period in 2009. Operating income margin decreased to 17.0 % for the nine-month period ended September 30, 2010 from 17.5 % for the same period in 2009 due to the positive effect of an inventory adjustment in the same period in 2009 and the one-time revaluation of

the balance sheet of our operations in Venezuela which was required as a result of the devaluation of the local currency driven by hyperinflation as well as lower gross profit margins of recently acquired clinics in Europe and Asia-Pacific, partially offset by economies of scale.

**INFLATIONARY ACCOUNTING** As we are subject to foreign exchange risk, we monitor the economic conditions of the countries in which we operate. Effective January 1, 2010, our operations in Venezuela are considered to be operating in a highly inflationary economy, as the Venezuelan economy exceeded the three-year cumulative inflation rate of 100% during the fourth quarter of 2009. We use a blend of the National Consumer Price Index and the Consumer Price Index to determine whether Venezuela is a highly inflationary economy. As a result, our financial statements of our subsidiaries operating in Venezuela have been remeasured as if their functional currency were the U.S. dollar. All gains and losses resulting from the remeasurement of assets and liabilities are reflected in current earnings.

In addition, on January 8, 2010, and effective as of January 11, 2010, the Venezuelan government instituted a two-tier official exchange rate system, resulting in the devaluation of the official rate of the bolivar relative to the U.S. dollar. The rate was previously 2.15 bolivars per \$1. A "preferential rate" of 2.6 bolivars per \$1 was established for essential items such as medical, food and heavy machinery. All other non-essential items will be imported at the "oil rate" of 4.3 bolivars per \$1. Consequently, we recorded a one-time, pre-tax loss of approximately \$11.6 million in 2010, primarily reflecting the revaluation of the balance sheet. On a consolidated basis, Venezuela represented less than 1% of our total revenues in 2009, resulting in a minimal impact on our consolidated results of operations for 2010.

#### ► LIQUIDITY AND CAPITAL RESOURCES

*Nine months ended September 30, 2010 compared to nine months ended September 30, 2009.*

**LIQUIDITY** Our primary sources of liquidity have historically been cash from operations, cash from borrowings from third parties and related parties, as well as cash from issuance of equity and debt securities. We require this capital primarily to finance working capital needs, to fund acquisitions and develop free-standing renal dialysis centers, to purchase equipment for existing or new renal dialysis centers and production sites, to repay debt and to pay dividends.

At September 30, 2010, we had cash and cash equivalents of \$572 million and short-term bank deposits with an initial term in excess of three months of \$136 million. For information regarding utilization and availability under our Amended 2006 Senior Credit Agreement ► see Note 6 "Long-term Debt and Capital Lease Obligations" in our Consolidated Financial Statements included in this Report.

**OPERATIONS** In the first nine months of 2010 and 2009, we generated cash flows from operations of \$1,027 million and \$880 million, respectively. Cash from operations is impacted by the profitability of our business, the development of our working capital, principally receivables, and cash outflows that occur due to a number of singular specific items (especially payments in relation to disallowed tax deductions and legal proceedings). The increase in 2010 versus 2009 was mainly a result of improvements in elements of working capital, decreased levels of inventory and increased earnings, partially offset by higher income tax payments. In addition, there was unfavorable days sales outstanding (DSO) development in first nine months of 2010 as compared to the same period in 2009.

The profitability of our business depends significantly on reimbursement rates. Approximately 76% of our revenues are generated by providing dialysis treatment, a major portion of which is reimbursed by either



public health care organizations or private insurers. For the nine-month period ended September 30, 2010, approximately 33 % of our consolidated revenues were attributable to u.s. federal health care benefit programs, such as Medicare and Medicaid reimbursement. Legislative changes could affect Medicare reimbursement rates for a significant portion of the services we provide, as well as the scope of Medicare coverage. A decrease in reimbursement rates or the scope of coverage could have a material adverse effect on our business, financial condition and results of operations and thus on our capacity to generate cash flow. In the past we experienced and, after the implementation of the new PPS, also expect in the future generally stable reimbursements for our dialysis services. This includes the balancing of unfavorable reimbursement changes in certain countries with favorable changes in other countries. ▶ See "Overview" above for a discussion of recent Medicare reimbursement rate changes including provisions for implementation of a "bundled rate" commencing January 1, 2011.

Our working capital was \$ 1,576 million at September 30, 2010 which decreased from \$ 2,118 million at December 31, 2009, mainly as a result of the reclassification of the Trust Preferred Securities into short-term debt, increased short-term borrowings under the accounts receivable facility and an increase in accrued expenses and other current liabilities, partially offset by an increase in cash and cash equivalents, trade accounts receivable and prepaid expenses and other current assets. Our Trust Preferred Securities are due on June 15, 2011 and as a result, \$ 634 million (\$ 656 million at December 31, 2009 exchange rates) was reclassified as a short-term debt during the second quarter of 2010. Our ratio of current assets to current liabilities was 1.4 at September 30, 2010.

We will focus our financing activities in the coming years on replacing subordinated debt as necessary with senior debt. We obtained some financing during the current financial year through the issuance of € 250 million principal amount of senior notes and through the amendment and extension fo our 2006 Senior Credit agreement, see "Financing" below. We have sufficient financial resources, consisting of only partly drawn credit facilities and our accounts receivable facility, which was recently renewed and increased from \$ 650 million to \$ 700 million. We intend, through obtaining additional financing, to maintain sufficient financial resources in the coming years, with a minimum of \$ 300 to \$ 500 million of committed and unutilized credit facilities.

Cash from operations depends on the collection of accounts receivable. Customers and governments generally have different payment cycles. A lengthening of their payment cycles could have a material adverse effect on our capacity to generate cash flow. In addition, we could face difficulties in enforcing and collecting accounts receivable under some countries' legal systems. Accounts receivable balances at September 30, 2010 and December 31, 2009, net of valuation allowances, represented DSO of approximately 73 and 72, respectively.

The development of DSO by operating segment is shown in the table below:

| <b>DEVELOPMENT OF DAYS SALES OUTSTANDING</b> |                               |                              |
|--|-------------------------------|------------------------------|
| <i>in days</i>                               | <i>Table 10</i>               |                              |
|  | <b>September 30,<br/>2010</b> | <b>December 31,<br/>2009</b> |
| North America                                | 53                            | 52                           |
| International                                | 114                           | 110                          |
| <b>▶ TOTAL</b>                               | <b>73</b>                     | <b>72</b>                    |

DSO performance in the North America segment continued to be strong between December 31, 2009 and September 30, 2010. The increase in DSO for the International segment mainly reflects slight average payment delays by government and private entities most recently impacted by the worldwide financial crises. Due to the fact that a large portion of our reimbursement is provided by public health care organizations and private insurers, we expect that most of our accounts receivables will be collectable, albeit potentially slightly more slowly in the International segment in the immediate future, particularly in countries which continue to be severely affected by the global financial crisis. Interest and income tax payments also have a significant impact on our cash from operations. We anticipate a slight increase in DSO in the North America segment in 2011 as a result of the implementation of the PPS as of January 1, 2011 due to the coordination of insurance coverage between the U.S. federal and state governments.

There are a number of tax and other items we have identified that will or could impact our cash flows from operations in the immediate future as follows:

We filed claims for refunds contesting the Internal Revenue Service's (IRS) disallowance of FMCH's civil settlement payment deductions taken by Fresenius Medical Care Holdings, Inc. (FMCH) in prior year tax returns. As a result of a settlement agreement with the IRS, we received a partial refund in September 2008 of \$37 million, inclusive of interest and preserved our right to pursue claims in the United States Courts for refunds of all other disallowed deductions. On December 22, 2008, we filed a complaint for complete refund in the United States District Court for the District of Massachusetts, styled as *Fresenius Medical Care Holdings, Inc. v. United States*. On June 24, 2010, the court denied FMCH's motion for summary judgment and the litigation is proceeding towards trial.

For the tax year 1997, we recognized an impairment of one of our subsidiaries which the German tax authorities disallowed in 2003 at the conclusion of its audit for the years 1996 and 1997. We have filed a complaint with the appropriate German court to challenge the tax authority's decision.

The IRS tax audits of FMCH for the years 2002 through 2006 have been completed. The IRS has disallowed all deductions taken during these audit periods related to intercompany mandatorily redeemable preferred shares. We have protested the disallowed deductions and will avail ourselves of all remedies. An adverse determination with respect to the disallowed deductions related to intercompany mandatorily redeemable preferred shares could have a material adverse effect on our results of operations and liquidity. In addition, the IRS proposed other adjustments which have been recognized in our financial statements.

We are subject to ongoing and future tax audits in the U.S., Germany and other jurisdictions. We have received notices of unfavorable adjustments and disallowances in connection with certain of the audits, including those described above. We are contesting, including appealing, certain of these unfavorable determinations. If our objections and any final audit appeals are unsuccessful, we could be required to make additional tax payments, including payments to state tax authorities reflecting the adjustments made in our federal tax returns in the U.S. With respect to other potential adjustments and disallowances of tax matters currently under review, where tentative agreement has been reached or which are subject to future reviews, we do not anticipate that an unfavorable ruling could have a material impact on our results of operations. We are not currently able to determine the timing of these potential additional tax payments.

W.R. Grace & Co. and certain of its subsidiaries filed for reorganization under Chapter 11 of the U.S. Bankruptcy Code (the Grace Chapter 11 Proceedings) on April 2, 2001. The settlement agreement with the asbestos creditors committees on behalf of the W.R. Grace & Co. bankruptcy estate (see Note 10 "Commitments and Contingencies – Legal Proceedings – Commercial Litigation") provides for payment by the Company of \$115 million upon approval of the settlement agreement by the U.S. District Court, which has occurred, and con-

firmation of a W.R. Grace & Co. bankruptcy reorganization plan that includes the settlement. The \$115 million obligation was included in the special charge we recorded in 2001 to address 1996 merger-related legal matters. The payment obligation is not interest-bearing.

If all potential additional tax payments and the Grace Chapter 11 Proceedings settlement payment were to occur contemporaneously, there could be a material adverse impact on our operating cash flow in the relevant reporting period. Nonetheless, we anticipate that cash from operations and, if required, our senior credit agreement and other sources of liquidity will be sufficient to satisfy all such obligations if and when they come due.

**INVESTING** We used net cash of \$709 million and \$445 million in investing activities in the nine-month periods ended September 30, 2010 and 2009, respectively.

Capital expenditures for property, plant and equipment, net of disposals were \$339 million in the first nine months of 2010 and \$388 million in the same period in 2009. In the first nine months of 2010, capital expenditures were \$200 million in the North America segment and \$139 million for the International segment. Capital expenditures in the first nine months of 2009 were \$208 million in the North America segment and \$180 million for the International segment. The majority of our capital expenditures was used for maintaining existing clinics, equipping new clinics, and maintenance and expansion of production facilities primarily in North America and Germany and capitalization of machines provided to our customers, primarily in the International segment. Capital expenditures were approximately 4% and 5% of total revenue in the first nine months of 2010 and 2009, respectively.

We invested approximately \$247 million cash in the first nine months of 2010, primarily for acquisitions of dialysis clinics (\$52 million in the North America segment, \$189 million in the International segment and \$6 million at Corporate), as compared to \$109 million cash in the same period of 2009 (\$52 million in the North America segment and \$57 million in the International segment). In addition, we invested €100 million (\$131 million at September 30, 2010) in short-term investments with banks during the first nine months of 2010. We also received \$8 million and \$52 million in conjunction with divestitures in the first nine months of 2010 and 2009, respectively.

We anticipate capital expenditures of approximately \$550 to \$650 million and expect to make acquisitions of up to \$500 million in 2010. See "Outlook" below.

**FINANCING** Net cash used in financing was \$51 million in the first nine months of 2010 compared to net cash used in financing of \$437 million in the first nine months of 2009.

In the first nine months of 2010, cash was used to reduce borrowings under our credit facilities and to pay dividends. This was partially offset by the issuance of 5.5% Senior Notes in January 2010 and drawings under our accounts receivable facility. In the first nine months of 2009, cash was mainly used for the repayment of the current portion of long-term debt, reducing the amount outstanding under our accounts receivable securitization program and the payment of dividends, partially offset by the issuance of long-term debt and borrowings under other existing long-term debt facilities.

On September 29, 2010, we amended and extended the 2006 Senior Credit Agreement (Amended 2006 Senior Credit Agreement). The significant changes are as follows:

- ▶ The \$1,000 million revolving credit facility has been increased to \$1,200 million and is now due and payable on March 31, 2013, an extension from the original due date of March 31, 2011.

- ▶ The Term Loan A facility, which was increased by \$ 50 million to \$1,365 million and its maturity extended from March 31, 2011 to March 31, 2013, will be repaid in quarterly payments of \$ 30 million starting on December 31, 2010, with the remaining balance due and payable in full on March 31, 2013.
- ▶ The early repayment requirement for the Term Loan B, which stipulated that Term Loan B was subject to early retirement if the Trust Preferred Securities due June 15, 2011 were not paid, refinanced or extended prior to March 1, 2011, has been removed.
- ▶ The definition of the Company's Consolidated Leverage Ratio, which is used to determine the applicable margin, was amended to allow for the reduction of up to \$ 250 million (increased from \$ 30 million) of cash and cash equivalents from Consolidated Funded Debt, as defined in the initial 2006 Senior Credit Agreement. The applicable margin is then added to LIBOR to determine the interest rate for the appropriate period. In addition, the Amended 2006 Senior Credit Agreement includes increases in certain types of permitted borrowings outside of the Amended 2006 Senior Credit Agreement and provides further flexibility for certain types of investments.
- ▶ The limitation on dividends and other restricted payments (\$ 300 million for dividends in 2010 under the 2006 Senior Credit Agreement) has been set for up to \$ 330 million in 2011 and increases by \$ 30 million each year through 2013.

On September 28, 2010, we renewed our accounts receivable facility and increased available borrowings under the facility from \$ 650 million to \$ 700 million.

On May 11, 2010, we paid a dividend with respect to 2009 of €0.61 per ordinary share (for 2008 paid in 2009: €0.58) and €0.63 per preference share (for 2008 paid in 2009: €0.60). The total dividend payment was €183 million (\$ 232 million) compared to €173 million (\$ 232 million) in 2009 with respect to 2008.

On February 17, 2010, a €50 million (\$ 68.2 million at September 30, 2010) loan was disbursed from our 2009 agreement with the European Investment Bank (EIB). The loan is due in 2014. In addition, on March 15, 2010, we drew down the remaining \$ 80.8 million available on our 2005 revolving credit agreement with the EIB, maturing in 2013. Both loans bear variable interest rates which are based on EURIBOR or LIBOR, as applicable, plus an applicable margin. These interest rates change every three months.

On January 20, 2010, our wholly owned subsidiary, FMC Finance VI S.A., issued €250 million (\$ 353.3 million at date of issuance) aggregate principal amount of 5.50 % Senior Notes at an issue price of 98.6636 % of the principal amount. The 5.50 % Senior Notes had a yield to maturity of 5.75 % and are due July 15, 2016. Proceeds were used to repay short-term indebtedness and for general corporate purposes. The 5.50 % Senior Notes are guaranteed on a senior basis jointly and severally by us, Fresenius Medical Care Holdings, Inc. and Fresenius Medical Care Deutschland GmbH.

**DEBT COVENANT DISCLOSURE – EBITDA** EBITDA (earnings before interest, tax, depreciation and amortization expenses) was approximately \$ 1,754 million, 19.7 % of revenues for the nine-month period ended September 30, 2010, and \$ 1,599 million, 19.5 % of revenues for the same period of 2009. EBITDA is the basis for determining compliance with certain covenants contained in our Amended 2006 Senior Credit Agreement, Euro Notes, EIB, and the indentures relating to our 6 7/8 % Senior Notes, our 5.50 % Senior Notes and our outstanding trust preferred securities. You should not consider EBITDA to be an alternative to net earnings determined in accordance with U.S. GAAP or to cash flow from operations, investing activities or financing activities. In addition, not all funds depicted by EBITDA are available for management's discretionary use. For example, a substantial portion of such funds are subject to contractual restrictions and functional requirements for debt service, to fund necessary capital expenditures and to meet other commitments from time to time as described in more detail elsewhere in this report. EBITDA, as calculated, may not be comparable to similarly titled measures reported by other companies. A reconciliation of EBITDA to cash flow provided by operating

activities, which we believe to be the most directly comparable U.S. GAAP financial measure, is calculated as follows:

| <b>RECONCILIATION OF MEASURES FOR CONSOLIDATED TOTALS</b> |  |                  |
|---|--|------------------|
| <i>in \$ thousands</i>                                    | <i>Table 11</i>                        |                  |
|   | <i>Nine months ended September 30,</i> |                  |
|   | <b>2010</b>                            | 2009             |
| <b>▶ TOTAL EBITDA</b>                                     | <b>1,754,318</b>                       | <b>1,598,937</b> |
| Interest expense (net of interest income)                 | (206,016)                              | (224,669)        |
| Income tax expense, net                                   | (409,507)                              | (345,436)        |
| Change in deferred taxes, net                             | 16,346                                 | 59,469           |
| Changes in operating assets and liabilities               | (143,529)                              | (225,591)        |
| Stock compensation expense                                | 20,385                                 | 22,822           |
| Other items, net  | (4,863)                                | (5,047)          |
| <b>▶ NET CASH PROVIDED BY OPERATING ACTIVITIES</b>        | <b>1,027,134</b>                       | <b>880,485</b>   |

**▶ BALANCE SHEET STRUCTURE** Total assets as of September 30, 2010 increased to \$16.7 billion compared to \$15.8 billion at year-end 2009. Current assets as a percent of total assets increased to 32% at September 30, 2010 from 30% at December 31, 2009. The equity ratio, the ratio of our equity divided by total liabilities and shareholders' equity, increased to 45% at September 30, 2010 from 44% at year-end 2009.

**▶ OUTLOOK** We have increased our estimated net income attributable to FMC-AG & Co. KGaA for 2010 from \$950–\$980 million to \$960–\$980 million. During the second quarter of 2010, we had increased or estimated expenditures for acquisitions in 2010 from up to \$400 million to up to \$500 million. Otherwise, we confirm our outlook for the full year 2010 as depicted in the table below:

| <b>OUTLOOK</b>                                      |                 |
|---|-----------------|
| <i>in \$ millions, except<br/>Debt/EBITDA ratio</i> | <i>Table 12</i> |
|   | <b>2010</b>     |
| Net revenue   | >12,000         |
| Net income attributable to FMC-AG & Co. KGaA        | 960–980         |
| Debt/EBITDA   | <2.5            |
| Capital Expenditures                                | ~550–650        |
| Acquisitions  | up to 500       |

# CONSOLIDATED FINANCIAL STATEMENTS

26 ◀

## ► CONSOLIDATED STATEMENTS OF INCOME

| CONSOLIDATED STATEMENTS OF INCOME                         |                                  |                  |                                 |                  |
|---|----------------------------------|------------------|---------------------------------|------------------|
| <i>in \$ thousands, except per share data, unaudited</i>  |                                  | Table 13         |                                 |                  |
|   | Three months ended September 30, |                  | Nine months ended September 30, |                  |
|   | 2010                             | 2009             | 2010                            | 2009             |
| <b>Net revenue</b>  |                                  |                  |                                 |                  |
| Dialysis care   | 2,321,175                        | 2,146,349        | 6,716,280                       | 6,123,774        |
| Dialysis products   | 736,930                          | 742,320          | 2,170,153                       | 2,088,274        |
| <b>► TOTAL</b>  | <b>3,058,105</b>                 | <b>2,888,669</b> | <b>8,886,433</b>                | <b>8,212,048</b> |
| <b>Costs of revenue</b>                                   |                                  |                  |                                 |                  |
| Dialysis care   | 1,611,780                        | 1,526,262        | 4,708,110                       | 4,397,112        |
| Dialysis products   | 391,847                          | 383,906          | 1,147,945                       | 1,042,418        |
| <b>► TOTAL</b>  | <b>2,003,627</b>                 | <b>1,910,168</b> | <b>5,856,055</b>                | <b>5,439,530</b> |
| Gross profit  | 1,054,478                        | 978,501          | 3,030,378                       | 2,772,518        |
| <b>Operating expenses</b>                                 |                                  |                  |                                 |                  |
| Selling, general and administrative                       | 538,434                          | 504,520          | 1,578,128                       | 1,443,206        |
| Research and development                                  | 22,794                           | 22,656           | 67,256                          | 64,508           |
| <b>► OPERATING INCOME</b>                                 | <b>493,250</b>                   | <b>451,325</b>   | <b>1,384,994</b>                | <b>1,264,804</b> |
| <b>Other (income) expense</b>                             |                                  |                  |                                 |                  |
| Interest income   | (4,719)                          | (4,624)          | (18,802)                        | (16,797)         |
| Interest expense  | 75,086                           | 79,769           | 224,818                         | 241,466          |
| Income before income taxes                                | 422,883                          | 376,180          | 1,178,978                       | 1,040,135        |
| Income tax expense  | 152,904                          | 131,687          | 409,507                         | 345,436          |
| <b>► NET INCOME</b>                                       | <b>269,979</b>                   | <b>244,493</b>   | <b>769,471</b>                  | <b>694,699</b>   |
| Less: Net income attributable to noncontrolling interests | 22,191                           | 19,193           | 62,298                          | 50,180           |
| <b>► NET INCOME ATTRIBUTABLE TO FMC-AG &amp; CO. KGAA</b> | <b>247,788</b>                   | <b>225,300</b>   | <b>707,173</b>                  | <b>644,519</b>   |
| <b>► BASIC INCOME PER ORDINARY SHARE</b>                  | <b>0.82</b>                      | <b>0.76</b>      | <b>2.35</b>                     | <b>2.16</b>      |
| <b>► FULLY DILUTED INCOME PER ORDINARY SHARE</b>          | <b>0.82</b>                      | <b>0.76</b>      | <b>2.35</b>                     | <b>2.16</b>      |

See accompanying notes to unaudited consolidated financial statements.



## ▶ CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

| CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME                                  |   |                |  |                |
|--|---|----------------|--|----------------|
| <i>in \$ thousands,<br/>unaudited</i>  | <i>Table 14</i>                         |                |  |                |
|  | <i>Three months ended September 30,</i> |                | <i>Nine months ended September 30,</i> |                |
|  | <b>2010</b>                             | 2009           | <b>2010</b>                            | 2009           |
| <b>▶ NET INCOME</b>  | <b>269,979</b>                          | <b>244,493</b> | <b>769,471</b>                         | <b>694,699</b> |
| (Loss) gain related to cash flow hedges  | (20,353)                                | 4,215          | (93,304)                               | 20,061         |
| Actuarial gains on defined benefit pension plans                                 | 1,251                                   | 1,219          | 3,661                                  | 3,655          |
| Gain (loss) related to foreign currency translation                              | 230,723                                 | 74,884         | (79,183)                               | 103,145        |
| Income tax benefit (expense) related to components of other comprehensive income | 2,980                                   | (2,904)        | 22,132                                 | (11,622)       |
| <b>Other comprehensive income (loss), net of tax</b>                             | <b>214,601</b>                          | <b>77,414</b>  | <b>(146,694)</b>                       | <b>115,239</b> |
| <b>▶ TOTAL COMPREHENSIVE INCOME</b>  | <b>484,580</b>                          | <b>321,907</b> | <b>622,777</b>                         | <b>809,938</b> |
| Comprehensive income attributable to noncontrolling interests                    | 24,228                                  | 19,712         | 63,435                                 | 51,606         |
| <b>▶ COMPREHENSIVE INCOME ATTRIBUTABLE TO FMC-AG &amp; CO. KGAA</b>              | <b>460,352</b>                          | <b>302,195</b> | <b>559,342</b>                         | <b>758,332</b> |

See accompanying notes to unaudited consolidated financial statements.

## ► CONSOLIDATED BALANCE SHEETS

| <b>CONSOLIDATED BALANCE SHEETS</b>  |  | <i>Table 15</i>                      |                                   |
|---|--|--------------------------------------|-----------------------------------|
| <i>in \$ thousands, except share data</i>   |  | <i>September 30,<br/>(unaudited)</i> | <i>December 31,<br/>(audited)</i> |
|   |  | <b>2010</b>                          | <b>2009</b>                       |
| <b>Assets</b>   |  |                                      |                                   |
| <b>Current assets</b>   |  |                                      |                                   |
| Cash and cash equivalents   |  | 571,708                              | 301,225                           |
| Trade accounts receivable less allowance for doubtful accounts of \$277,335 in 2010 and \$266,449 in 2009   |  | 2,495,015                            | 2,285,909                         |
| Accounts receivable from related parties  |  | 211,576                              | 272,886                           |
| Inventories   |  | 848,854                              | 821,654                           |
| Prepaid expenses and other current assets   |  | 894,647                              | 729,306                           |
| Deferred taxes  |  | 323,730                              | 316,820                           |
| <b>► TOTAL CURRENT ASSETS</b>   |  | <b>5,345,530</b>                     | <b>4,727,800</b>                  |
| Property, plant and equipment, net  |  | 2,460,292                            | 2,419,570                         |
| Intangible assets   |  | 635,942                              | 859,195                           |
| Goodwill  |  | 7,924,188                            | 7,511,434                         |
| Deferred taxes  |  | 76,630                               | 64,749                            |
| Other assets  |  | 253,187                              | 238,567                           |
| <b>► TOTAL ASSETS</b>   |  | <b>16,695,769</b>                    | <b>15,821,315</b>                 |
| <b>Liabilities and shareholders' equity</b>   |  |                                      |                                   |
| <b>Current liabilities</b>  |  |                                      |                                   |
| Accounts payable  |  | 410,680                              | 362,407                           |
| Accounts payable to related parties   |  | 203,119                              | 277,429                           |
| Accrued expenses and other current liabilities  |  | 1,598,528                            | 1,335,553                         |
| Short-term borrowings and other financial liabilities   |  | 622,888                              | 316,344                           |
| Short-term borrowings from related parties  |  | 9,891                                | 10,440                            |
| Current portion of long-term debt and capital lease obligations   |  | 158,531                              | 157,634                           |
| Company-obligated mandatorily redeemable preferred securities of subsidiary Fresenius Medical Care Capital Trusts holding solely company-guaranteed debentures of subsidiaries, current portion |  | 633,940                              | -                                 |
| Income tax payable  |  | 107,317                              | 116,978                           |
| Deferred taxes  |  | 25,001                               | 32,930                            |
| <b>► TOTAL CURRENT LIABILITIES</b>  |  | <b>3,769,895</b>                     | <b>2,609,715</b>                  |
| Long-term debt and capital lease obligations, less current portion  |  | 4,310,681                            | 4,427,921                         |
| Other liabilities   |  | 315,276                              | 307,112                           |
| Pension liabilities   |  | 150,507                              | 147,327                           |
| Income tax payable  |  | 228,050                              | 215,921                           |
| Deferred taxes  |  | 452,659                              | 427,530                           |
| Company-obligated mandatorily redeemable preferred securities of subsidiary Fresenius Medical Care Capital Trusts holding solely company-guaranteed debentures of subsidiaries                  |  | -                                    | 656,096                           |
| <b>► TOTAL LIABILITIES</b>  |  | <b>9,227,068</b>                     | <b>8,791,622</b>                  |
| <b>Shareholders' equity</b>   |  |                                      |                                   |
| Preference shares, no par value, € 1.00 nominal value, 12,356,880 shares authorized, 3,919,486 issued and outstanding   |  | 4,389                                | 4,343                             |
| Ordinary shares, no par value, € 1.00 nominal value, 373,436,220 shares authorized, 297,956,247 issued and outstanding  |  | 368,564                              | 365,672                           |
| Additional paid-in capital  |  | 3,492,512                            | 3,389,111                         |
| Retained earnings   |  | 3,586,736                            | 3,111,530                         |
| Accumulated other comprehensive (loss) income   |  | (197,555)                            | (49,724)                          |
| <b>► TOTAL FMC-AG &amp; CO. KGAA SHAREHOLDERS' EQUITY</b>   |  | <b>7,254,646</b>                     | <b>6,820,932</b>                  |
| Noncontrolling interests  |  | 214,055                              | 208,761                           |
| Total equity  |  | 7,468,701                            | 7,029,693                         |
| <b>► TOTAL LIABILITIES AND EQUITY</b>   |  | <b>16,695,769</b>                    | <b>15,821,315</b>                 |

See accompanying notes to unaudited consolidated financial statements.

## ▶ CONSOLIDATED STATEMENTS OF CASH FLOWS

| CONSOLIDATED STATEMENTS OF CASH FLOWS  |  | Table 16                               |                  |
|--|--|--|------------------|
| <i>in \$ thousands,<br/>unaudited</i>  |  | <i>Nine months ended September 30,</i> |                  |
|  |  | 2010                                   | 2009             |
| <b>Operating Activities</b>  |  |  |                  |
| Net income   |  | 769,471                                | 694,699          |
| Adjustments to reconcile net income to net cash provided by operating activities:                              |  |  |                  |
| Depreciation and amortization  |  | 369,324                                | 334,133          |
| Change in deferred taxes, net  |  | 16,346                                 | 59,469           |
| (Gain) on sale of investments  |  | (4,639)                                | (1,811)          |
| (Gain) on sale of fixed assets   |  | (225)                                  | (3,236)          |
| Compensation expense related to stock options  |  | 20,385                                 | 22,822           |
| Changes in assets and liabilities, net of amounts from businesses acquired:                                    |  |  |                  |
| Trade accounts receivable, net   |  | (208,753)                              | (76,782)         |
| Inventories  |  | (20,812)                               | (104,302)        |
| Prepaid expenses, other current and non-current assets   |  | (56,587)                               | (92,701)         |
| Accounts receivable from related parties   |  | 41,160                                 | (160,775)        |
| Accounts payable to related parties  |  | (58,036)                               | 147,668          |
| Accounts payable, accrued expenses and other current and non-current liabilities                               |  | 155,058                                | 72,200           |
| Income tax payable   |  | 4,442                                  | (10,899)         |
| <b>▶ NET CASH PROVIDED BY OPERATING ACTIVITIES</b>   |  | <b>1,027,134</b>                       | <b>880,485</b>   |
| <b>Investing Activities</b>  |  |  |                  |
| Purchases of property, plant and equipment   |  | (350,018)                              | (398,347)        |
| Proceeds from sale of property, plant and equipment  |  | 10,552                                 | 9,980            |
| Acquisitions and investments, net of cash acquired, and net purchases of intangible assets                     |  | (378,048)                              | (109,045)        |
| Proceeds from divestitures   |  | 8,494                                  | 51,738           |
| <b>▶ NET CASH (USED IN) INVESTING ACTIVITIES</b>   |  | <b>(709,020)</b>                       | <b>(445,674)</b> |
| <b>Financing Activities</b>  |  |  |                  |
| Proceeds from short-term borrowings and other financial liabilities  |  | 156,041                                | 69,291           |
| Repayments of short-term borrowings and other financial liabilities  |  | (145,950)                              | (120,619)        |
| Proceeds from short-term borrowings from related parties   |  | -                                      | 18,448           |
| Repayments of short-term borrowings from related parties   |  | -                                      | (86,248)         |
| Proceeds from long-term debt and capital lease obligations<br>(net of debt issuance costs of \$31,239 in 2010) |  | 886,914                                | 756,543          |
| Repayments of long-term debt and capital lease obligations   |  | (1,022,718)                            | (493,291)        |
| Increase (decrease) of accounts receivable securitization program  |  | 281,000                                | (335,000)        |
| Proceeds from exercise of stock options  |  | 93,092                                 | 25,772           |
| Dividends paid   |  | (231,967)                              | (231,940)        |
| Distributions to noncontrolling interests  |  | (87,037)                               | (47,591)         |
| Contributions from noncontrolling interests  |  | 19,205                                 | 7,964            |
| <b>▶ NET CASH (USED IN) FINANCING ACTIVITIES</b>   |  | <b>(51,420)</b>                        | <b>(436,671)</b> |
| <b>▶ EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS</b>  |  | <b>3,789</b>                           | <b>3,846</b>     |
| <b>Cash and Cash Equivalents</b>   |  |  |                  |
| Net increase in cash and cash equivalents  |  | 270,483                                | 1,986            |
| Cash and cash equivalents at beginning of period   |  | 301,225                                | 221,584          |
| <b>▶ CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>  |  | <b>571,708</b>                         | <b>223,570</b>   |

See accompanying notes to unaudited consolidated financial statements.

## ▶ CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

| <b>CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY</b>             |                          |                           |                         |                           |
|--|--------------------------|---------------------------|-------------------------|---------------------------|
| <i>in \$ thousands, except share and per share data, unaudited</i> | <i>Table 17</i>          |                           |                         |                           |
|  | <i>Preference Shares</i> |                           | <i>Ordinary Shares</i>  |                           |
|  | <i>Number of shares</i>  | <i>No par value in \$</i> | <i>Number of shares</i> | <i>No par value in \$</i> |
| <b>▶ BALANCE AT DECEMBER 31, 2008</b>                              | <b>3,810,540</b>         | <b>4,240</b>              | <b>293,932,036</b>      | <b>363,076</b>            |
| Proceeds from exercise of options and related tax effects          | 73,788                   | 103                       | 1,814,599               | 2,596                     |
| Compensation expense related to stock options                      | -                        | -                         | -                       | -                         |
| Dividends paid   | -                        | -                         | -                       | -                         |
| Purchase / sale of noncontrolling interests                        | -                        | -                         | -                       | -                         |
| Contributions from noncontrolling interests                        | -                        | -                         | -                       | -                         |
| Net income   | -                        | -                         | -                       | -                         |
| Other comprehensive income (loss)                                  | -                        | -                         | -                       | -                         |
| Comprehensive income   | -                        | -                         | -                       | -                         |
| <b>▶ BALANCE AT DECEMBER 31, 2009</b>                              | <b>3,884,328</b>         | <b>4,343</b>              | <b>295,746,635</b>      | <b>365,672</b>            |
| Proceeds from exercise of options and related tax effects          | 35,158                   | 46                        | 2,209,612               | 2,892                     |
| Compensation expense related to stock options                      | -                        | -                         | -                       | -                         |
| Dividends paid   | -                        | -                         | -                       | -                         |
| Purchase / sale of noncontrolling interests                        | -                        | -                         | -                       | -                         |
| Contributions from noncontrolling interests                        | -                        | -                         | -                       | -                         |
| Net income   | -                        | -                         | -                       | -                         |
| Other comprehensive (loss) income                                  | -                        | -                         | -                       | -                         |
| Comprehensive income   | -                        | -                         | -                       | -                         |
| <b>▶ BALANCE AT SEPTEMBER 30, 2010</b>                             | <b>3,919,486</b>         | <b>4,389</b>              | <b>297,956,247</b>      | <b>368,564</b>            |

See accompanying notes to unaudited consolidated financial statements.

## CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

in \$ thousands, except share  
and per share data, unaudited

Table 17

|   | Additional<br>paid in<br>capital | Retained<br>earnings | Accumulated<br>Other<br>comprehen-<br>sive income<br>(loss) | Total<br>FMC-AG&<br>Co. KGaA<br>shareholders'<br>equity | Non-<br>controlling<br>interests | Total            |
|---|----------------------------------|----------------------|---|---|----------------------------------|------------------|
| <b>► BALANCE AT DECEMBER 31, 2008</b>                     | <b>3,293,918</b>                 | <b>2,452,332</b>     | <b>(151,284)</b>  | <b>5,962,282</b>  | <b>160,504</b>                   | <b>6,122,786</b> |
| Proceeds from exercise of options and related tax effects | 64,585                           | –                    | –   | 67,284  | –                                | 67,284           |
| Compensation expense related to stock options             | 33,746                           | –                    | –   | 33,746  | –                                | 33,746           |
| Dividends paid  | –                                | (231,940)            | –   | (231,940)   | (61,499)                         | (293,439)        |
| Purchase / sale of noncontrolling interests               | (3,138)                          | –                    | –   | (3,138)   | 25,477                           | 22,339           |
| Contributions from noncontrolling interests               | –                                | –                    | –   | –   | 8,393                            | 8,393            |
| Net income  | –                                | 891,138              | –   | 891,138   | 74,082                           | 965,220          |
| Other comprehensive income (loss)                         | –                                | –                    | 101,560   | 101,560   | 1,804                            | 103,364          |
| Comprehensive income                                      | –                                | –                    | –   | 992,698   | 75,886                           | 1,068,584        |
| <b>► BALANCE AT DECEMBER 31, 2009</b>                     | <b>3,389,111</b>                 | <b>3,111,530</b>     | <b>(49,724)</b>   | <b>6,820,932</b>  | <b>208,761</b>                   | <b>7,029,693</b> |
| Proceeds from exercise of options and related tax effects | 84,188                           | –                    | –   | 87,126  | –                                | 87,126           |
| Compensation expense related to stock options             | 20,385                           | –                    | –   | 20,385  | –                                | 20,385           |
| Dividends paid  | –                                | (231,967)            | –   | (231,967)   | (76,221)                         | (308,188)        |
| Purchase / sale of noncontrolling interests               | (1,172)                          | –                    | –   | (1,172)   | 8,459                            | 7,287            |
| Contributions from noncontrolling interests               | –                                | –                    | –   | –   | 9,621                            | 9,621            |
| Net income  | –                                | 707,173              | –   | 707,173   | 62,298                           | 769,471          |
| Other comprehensive (loss) income                         | –                                | –                    | (147,831)   | (147,831)   | 1,137                            | (146,694)        |
| Comprehensive income                                      | –                                | –                    | –   | 559,342   | 63,435                           | 622,777          |
| <b>► BALANCE AT SEPTEMBER 30, 2010</b>                    | <b>3,492,512</b>                 | <b>3,586,736</b>     | <b>(197,555)</b>  | <b>7,254,646</b>  | <b>214,055</b>                   | <b>7,468,701</b> |

See accompanying notes to unaudited consolidated financial statements.

► **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

*Unaudited. In thousands, except share and per share data.*

**1. THE COMPANY, BASIS OF PRESENTATION, SIGNIFICANT ACCOUNTING POLICIES AND HEALTH CARE REFORM**

**THE COMPANY** Fresenius Medical Care AG & Co. KGaA (FMC-AG & Co. KGaA or the Company), a German partnership limited by shares (Kommanditgesellschaft auf Aktien), is the world's largest kidney dialysis company, operating in both the field of dialysis services and the field of dialysis products for the treatment of end-stage renal disease (ESRD). The Company's dialysis business is vertically integrated, providing dialysis treatment at dialysis clinics it owns or operates and supplying these clinics with a broad range of products. In addition, the Company sells dialysis products to other dialysis service providers. In the United States, the Company also performs clinical laboratory testing and provides inpatient dialysis services and other services under contract to hospitals. In this report, "FMC-AG & Co. KGaA" or the "Company", "we", "us" or "our" refers to the Company or the Company and its subsidiaries on a consolidated basis, as the context requires.

**BASIS OF PRESENTATION** The accompanying consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

The consolidated financial statements at September 30, 2010 and for the three- and nine-month periods ended September 30, 2010 and 2009 contained in this report are unaudited and should be read in conjunction with the consolidated financial statements contained in the Company's 2009 Annual Report on Form 20-F. The preparation of consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Such financial statements reflect all adjustments that, in the opinion of management, are necessary for a fair presentation of the results of the periods presented. All such adjustments are of a normal recurring nature.

The results of operations for the three- and nine-month periods ended September 30, 2010 are not necessarily indicative of the results of operations for the year ending December 31, 2010.

Certain items in the prior quarter's comparative consolidated financial statements have been reclassified to conform to the current period's presentation.

**SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CASH EQUIVALENTS AND SHORT-TERM INVESTMENTS** Cash equivalents include highly liquid short-term investments with original maturities of three months or less, readily convertible into known amounts of cash. Investments with original maturities greater than three months and remaining maturities of less than one year are classified as short-term investments. Short-term investments classified as available-for-sale are recorded at fair value with unrealized gains or losses reflected in accumulated other comprehensive income until realized. Short-term investments designated as held-to-maturity securities are recorded at amortized cost. These investments are included in prepaid expenses and other current assets on the balance sheet.

At September 30, 2010, the Company had \$136,480 (€100,000) of held-to-maturity, short-term investments. These investments are valued at their carrying amounts, which are reasonable estimates of the fair value due to the relatively short period to maturity of these investments.

**UNITED STATES HEALTH CARE REFORM** The Patient Protection and Affordable Care Act was enacted in the United States on March 23, 2010 and subsequently amended by the Health Care and Educational Affordability Reconciliation Act (as amended, ACA). ACA will implement broad healthcare system reforms, including

(i) provisions to facilitate access to affordable health insurance for all Americans, (ii) expansion of the Medicaid program, (iii) an industry fee on pharmaceutical companies starting in 2011 based on sales of brand name pharmaceuticals to government healthcare programs, (iv) a 2.3% excise tax on manufacturers' medical device sales starting in 2013, (v) increases in Medicaid prescription drug rebates effective January 1, 2010, (vi) commercial insurance market reforms that protect consumers, such as bans on lifetime and annual limits, coverage of pre-existing conditions, and limits on waiting periods, (vii) provisions encouraging integrated care, efficiency and coordination among providers and (viii) provisions for reduction of healthcare program waste and fraud. ACA's medical device excise tax, Medicaid drug rebate increases and annual pharmaceutical industry fees will adversely impact the Company's product business earnings and cash flows. The Company expects modest favorable impact from ACA's integrated care and commercial insurance consumer protection provisions.

## 2. RELATED PARTY TRANSACTIONS

**A) SERVICE AND LEASE AGREEMENTS** The Company is party to service agreements with Fresenius SE, the sole stockholder of its General Partner and its largest shareholder owning approximately 35.8% of the Company's voting shares, and with certain affiliates of Fresenius SE that are not also subsidiaries of the Company (collectively Fresenius SE), to receive services, including, but not limited to: administrative services, management information services, employee benefit administration, insurance, IT services, tax services and treasury management services. For the nine-month periods ended September 30, 2010 and 2009, amounts charged by Fresenius SE to the Company under the terms of these agreements are \$ 44,607 and \$ 51,042, respectively. The Company also provides certain services to Fresenius SE, including research and development, central purchasing, patent administration and warehousing. The Company charged \$ 4,746 and \$ 11,617 for services rendered to Fresenius SE during the first nine months of 2010 and 2009, respectively.

Under operating lease agreements for real estate entered into with Fresenius SE, the Company paid Fresenius SE \$ 15,135 and \$ 14,976 during the first nine months of 2010 and 2009, respectively. The majority of the leases expire in 2016 and contain renewal options.

The Company's Articles of Association provide that the General Partner shall be reimbursed for any and all expenses in connection with management of the Company's business, including remuneration of the members of the General Partner's supervisory board and the General Partner's management board. The aggregate amount reimbursed to the General Partner for the nine-month periods ended September 30, 2010 and 2009 was \$ 8,773 and \$ 5,862, respectively, for its management services during those nine-month periods.

**B) PRODUCTS** For the nine-month periods ended September 30, 2010, and 2009, the Company sold products to Fresenius SE for \$ 11,468 and \$ 9,231, respectively. During the nine-month periods ended September 30, 2010, and 2009, the Company made purchases from Fresenius SE in the amount of \$ 33,443 and \$ 32,404, respectively.

In addition to the purchases noted above, the Company currently purchases heparin supplied by APP Inc., through a group purchasing organization (GPO). In September 2008, Fresenius Kabi AG, a wholly-owned subsidiary of Fresenius SE, acquired 100% of APP Inc. The Company has no direct supply agreement with APP Inc. and does not submit purchase orders directly to APP Inc. During the nine-month periods ended September 30, 2010 and 2009, Fresenius Medical Care Holdings, Inc. (FMCH) acquired approximately \$ 23,365 and \$ 23,199, respectively, of heparin from APP Inc. through the GPO contract, which was negotiated by the GPO at arm's length on behalf of all members of the GPO.

**C) FINANCING PROVIDED BY AND TO FRESENIUS SE** Throughout the second quarter of 2010, the Company, under its cash pooling agreement, made cash advancements to Fresenius SE totaling € 161,800 (\$ 198,545 as of

June 30, 2010) as of June 30, 2010. During the third quarter of 2010, the balance was reduced to €32,400 (\$44,220 as of September 30, 2010) as of September 30, 2010, at an interest rate of 1.67% and was fully repaid on October 12, 2010.

During the second quarter of 2009, the Company reclassified an account payable to Fresenius SE in the amount of €77,745 (\$109,885 at June 30, 2009) from accounts payable to related parties to short-term borrowings from related parties. The amount represents taxes payable by the Company arising from the period 1997-2001 during which German trade taxes were paid by Fresenius SE on behalf of the Company. Of this amount, €5,747 (\$7,844 at September 30, 2010) was outstanding at September 30, 2010 at an interest rate of 6% and will be repaid in 2010.

On August 19, 2009, the Company borrowed €1,500 (\$2,047 as of September 30, 2010) from the General Partner at 1.335%. The balance, originally due on August 19, 2010, was extended until August 19, 2011.

**3. INVENTORIES** As of September 30, 2010 and December 31, 2009, inventories consisted of the following:

| <b>INVENTORIES</b>                     |   |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
|--|---|-------------------------------|------------------------------|--|---------|-----------------|--------|----------------|---------|----------------------|---------|----------------------|----------------|
| <i>Table 18</i>                        |   |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
| <i>in \$ thousands</i>                 |   |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
|  | <table border="1"> <thead> <tr> <th style="text-align: center;"><i>September 30,<br/>2010</i></th> <th style="text-align: center;"><i>December 31,<br/>2009</i></th> </tr> </thead> <tbody> <tr> <td>Raw materials and purchased components</td> <td style="text-align: right;">155,141</td> </tr> <tr> <td>Work in process</td> <td style="text-align: right;">66,604</td> </tr> <tr> <td>Finished goods</td> <td style="text-align: right;">514,514</td> </tr> <tr> <td>Health care supplies</td> <td style="text-align: right;">112,595</td> </tr> <tr> <td><b>► INVENTORIES</b></td> <td style="text-align: right;"><b>848,854</b></td> </tr> </tbody> </table> | <i>September 30,<br/>2010</i> | <i>December 31,<br/>2009</i> | Raw materials and purchased components | 155,141 | Work in process | 66,604 | Finished goods | 514,514 | Health care supplies | 112,595 | <b>► INVENTORIES</b> | <b>848,854</b> |
| <i>September 30,<br/>2010</i>          | <i>December 31,<br/>2009</i>  |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
| Raw materials and purchased components | 155,141   |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
| Work in process                        | 66,604  |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
| Finished goods                         | 514,514   |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
| Health care supplies                   | 112,595   |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
| <b>► INVENTORIES</b>                   | <b>848,854</b>  |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
|  | 154,599   |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
|  | 63,683  |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
|  | 481,047   |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
|  | 122,325   |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |
|  | <b>821,654</b>  |                               |                              |  |         |                 |        |                |         |                      |         |                      |                |

**4. INTANGIBLE ASSETS AND GOODWILL** A change in New York state regulations allowed for the direct ownership of facilities in that state, which had previously been prohibited by state law. Due to this prohibition, the Company had historically used a combination of administrative service contracts, stock option agreements, and asset acquisitions to qualify for consolidation of such facilities under guidance originally issued as Emerging Issues Task Force 97-2, Application of FASB Statement No. 94 and APB Opinion No. 16 to Physicians Practice Management Entities and Certain Other Entities with Contractual Management Arrangements which is now included within FASB Accounting Standards Codification Topic 810-10, Consolidation: Overall. In such qualifying transactions, a portion of the purchase price was allocated to identifiable intangible assets with the remainder classified as an "Administrative Services Agreement" intangible asset that was treated as an equivalent to goodwill and was shown on our Balance Sheet at December 31, 2009, under the category Management Contracts within Intangible Assets. With the regulatory approval gained on April 1, 2010, the Company obtained the full ownership of these facilities and reclassified the \$214,706 of Administrative Services Agreement intangible asset to goodwill within our North America segment, effective April 1, 2010, to be consistent with other clinic acquisitions where the Company obtained control via legal ownership.

**5. SHORT-TERM BORROWINGS, OTHER FINANCIAL LIABILITIES AND SHORT-TERM BORROWINGS FROM RELATED PARTIES** As of September 30, 2010 and December 31, 2009, short-term borrowings, other financial liabilities and short-term borrowings from related parties consisted of the following:



| <b>SHORT-TERM BORROWINGS</b>  |                               |                              |
|---|-------------------------------|------------------------------|
| <i>in \$ thousands</i>  | <i>Table 19</i>               |                              |
|   | <i>September 30,<br/>2010</i> | <i>December 31,<br/>2009</i> |
| Borrowings under lines of credit  | 119,203                       | 95,720                       |
| Accounts receivable facility  | 495,000                       | 214,000                      |
| Other financial liabilities   | 8,685                         | 6,624                        |
| Short-term borrowings and other financial liabilities   | 622,888                       | 316,344                      |
| Short-term borrowings from related parties ▶ <i>see Note 2c</i>   | 9,891                         | 10,440                       |
| <b>▶ SHORT-TERM BORROWINGS, OTHER FINANCIAL LIABILITIES AND SHORT-TERM BORROWING FROM RELATED PARTIES</b> | <b>632,779</b>                | <b>326,784</b>               |

**ACCOUNTS RECEIVABLE FACILITY** The asset securitization facility (the A/R Facility), which is typically renewed annually, was most recently renewed on September 28, 2010 until September 27, 2011 and the available borrowings under the facility were increased from \$ 650,000 to \$ 700,000. Annual refinancing fees, which include legal costs and bank fees, are amortized over the term of the facility.

**6. LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS** As of September 30, 2010 and December 31, 2009, long-term debt and capital lease obligations consisted of the following:

| <b>LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS</b> |                               |                              |
|---|-------------------------------|------------------------------|
| <i>in \$ thousands</i>                              | <i>Table 20</i>               |                              |
|   | <i>September 30,<br/>2010</i> | <i>December 31,<br/>2009</i> |
| Amended 2006 Senior Credit Agreement                | 2,938,473                     | 3,522,040                    |
| 6 7/8% Senior Notes                                 | 494,009                       | 493,344                      |
| 5.50% Senior Notes                                  | 337,108                       | –                            |
| Euro Notes  | 272,960                       | 288,120                      |
| EIB Agreements                                      | 355,690                       | 213,460                      |
| Capital lease obligations                           | 15,786                        | 17,600                       |
| Other   | 55,186                        | 50,991                       |
|   | <b>4,469,212</b>              | <b>4,585,555</b>             |
| Less current maturities                             | (158,531)                     | (157,634)                    |
| <b>▶ TOTAL</b>                                      | <b>4,310,681</b>              | <b>4,427,921</b>             |

**AMENDED 2006 SENIOR CREDIT AGREEMENT** On September 29, 2010, the Company amended and extended the 2006 Senior Credit Agreement (Amended 2006 Senior Credit Agreement). The significant changes are as follows:

- ▶ The \$1,000,000 revolving credit facility has been increased to \$1,200,000 and is now due and payable on March 31, 2013, an extension from the original due date of March 31, 2011.
- ▶ The Term Loan A facility, which was increased by \$50,443 to \$1,365,000 and its maturity extended from March 31, 2011 to March 31, 2013, will be repaid in quarterly payments of \$30,000 starting on December 31, 2010, with the remaining balance due and payable in full on March 31, 2013.

- ▶ The early repayment requirement for the Term Loan B, which stipulated that Term Loan B was subject to early retirement if the Trust Preferred Securities due June 15, 2011 were not paid, refinanced or extended prior to March 1, 2011, has been removed.
- ▶ The definition of the Company's Consolidated Leverage Ratio, which is used to determine the applicable margin, was amended to allow for the reduction of up to \$250,000 (increased from \$30,000) of cash and cash equivalents from Consolidated Funded Debt, as defined in the initial 2006 Senior Credit Agreement. The applicable margin is then added to LIBOR to determine the interest rate for the appropriate period. In addition, the Amended 2006 Senior Credit Agreement includes increases in certain types of permitted borrowings outside of the Amended 2006 Senior Credit Agreement and provides further flexibility for certain types of investments.
- ▶ The limitation on dividends and other restricted payments (\$300,000 for dividends in 2010 under the 2006 Senior Credit Agreement) has been set for up to \$330,000 in 2011 and increases by \$30,000 each year through 2013.

The Company incurred fees of approximately \$21,115 in conjunction with the Amended 2006 Senior Credit Agreement which will be amortized over the life of the credit agreement.

The following table shows the available and outstanding amounts under the Amended 2006 Senior Credit Agreement at September 30, 2010 and under the 2006 Senior Credit Agreement and December 31, 2009:

| <b>AVAILABLE AND OUTSTANDING CREDITS</b> |                                 |                              |                               |                              |
|--|---------------------------------|------------------------------|-------------------------------|------------------------------|
| <i>in \$ thousands</i>                   | <i>Table 21</i>                 |                              |                               |                              |
|  | <i>Maximum Amount Available</i> |                              | <i>Balance Outstanding</i>    |                              |
|  | <i>September 30,<br/>2010</i>   | <i>December 31,<br/>2009</i> | <i>September 30,<br/>2010</i> | <i>December 31,<br/>2009</i> |
| Revolving Credit                         | 1,200,000                       | 1,000,000                    | 31,673                        | 594,714                      |
| Term Loan A                              | 1,365,000                       | 1,373,418                    | 1,365,000                     | 1,373,418                    |
| Term Loan B                              | 1,541,800                       | 1,553,908                    | 1,541,800                     | 1,553,908                    |
| <b>▶ TOTAL</b>                           | <b>4,106,800</b>                | <b>3,927,326</b>             | <b>2,938,473</b>              | <b>3,522,040</b>             |

In addition, at September 30, 2010 and December 31, 2009, the Company had letters of credit outstanding in the amount of \$121,518 and \$97,287, respectively, which are not included above as part of the balance outstanding at those dates but which reduce available borrowings under the revolving credit facility.

**7. STOCK OPTIONS** On July 26, 2010, the Company awarded 2,769,903 options under the amended Fresenius Medical Care AG & Co. KGaA Stock Option Plan 2006 (the Amended 2006 Plan), including 423,300 options granted to members of the Management Board of Fresenius Medical Care Management AG, the Company's general partner, at an exercise of \$55.19 (€42.68), a fair value of \$10.44 each and a total fair value of \$28,905 which will be amortized over the three year vesting period.

**8. EARNINGS PER SHARE** The following table contains reconciliations of the numerators and denominators of the basic and diluted earnings per share computations for the three- and nine-month periods ended September 30, 2010 and 2009:

| <b>RECONCILIATION OF BASIC AND DILUTED EARNINGS PER SHARE</b>          |   |                |  |                |
|--|---|----------------|--|----------------|
| <i>in \$ thousands, except per share data</i>                          | <i>Table 22</i>                         |                |  |                |
|  | <i>Three months ended September 30,</i> |                | <i>Nine months ended September 30,</i> |                |
|  | <b>2010</b>                             | 2009           | <b>2010</b>                            | 2009           |
| <b>Numerators</b>  |   |                |  |                |
| Net income attributable to FMC-AG & Co. KGaA                           | 247,788                                 | 225,300        | 707,173                                | 644,519        |
| Less dividend preference on Preference shares                          | 26                                      | 28             | 77                                     | 78             |
| <b>► INCOME AVAILABLE TO ALL CLASSES OF SHARES</b>                     | <b>247,762</b>                          | <b>225,272</b> | <b>707,096</b>                         | <b>644,441</b> |
| <b>Denominators</b>  |   |                |  |                |
| Weighted average number of:  |   |                |  |                |
| Ordinary shares outstanding  | 297,244,371                             | 294,443,038    | 296,370,673                            | 294,181,563    |
| Preference shares outstanding  | 3,914,044                               | 3,857,335      | 3,901,126                              | 3,832,367      |
| Total weighted average shares outstanding                              | 301,158,415                             | 298,300,373    | 300,271,799                            | 298,013,930    |
| Potentially dilutive Ordinary shares                                   | 1,375,974                               | –              | 1,072,429                              | –              |
| Potentially dilutive Preference shares                                 | 43,389                                  | 70,925         | 41,626                                 | 69,494         |
| Total weighted average Ordinary shares outstanding assuming dilution   | 298,620,345                             | 294,443,038    | 297,443,102                            | 294,181,563    |
| Total weighted average Preference shares outstanding assuming dilution | 3,957,433                               | 3,928,260      | 3,942,752                              | 3,901,861      |
| <br>   |   |                |  |                |
| Basic income per Ordinary share  | 0.82                                    | 0.76           | 2.35                                   | 2.16           |
| Plus preference per Preference shares                                  | 0.01                                    | –              | 0.02                                   | 0.02           |
| Basic income per Preference share                                      | 0.83                                    | 0.76           | 2.37                                   | 2.18           |
| <br>   |   |                |  |                |
| Fully diluted income per Ordinary share                                | 0.82                                    | 0.76           | 2.35                                   | 2.16           |
| Plus preference per Preference shares                                  | 0.01                                    | –              | 0.02                                   | 0.02           |
| Fully diluted income per Preference share                              | 0.83                                    | 0.76           | 2.37                                   | 2.18           |

**9. EMPLOYEE BENEFIT PLANS** The Company currently has two principal pension plans, one for German employees, the other covering employees in the United States, the latter of which was curtailed in 2002. Plan benefits are generally based on years of service and final salary. Consistent with predominant practice in Germany, the Company's pension obligations in Germany are unfunded. Each year FMCH, a wholly-owned subsidiary of the Company and its principal North American subsidiary, contributes to the plan covering United States employees at least the minimum required by the Employee Retirement Income Security Act of 1974, as amended.

The following table provides the calculations of net periodic benefit cost for the three- and nine-month periods ended September 30, 2010 and 2009.

| <b>EMPLOYEE BENEFIT PLANS</b>                  |   |              |  |               |
|--|---|--------------|--|---------------|
| <i>Table 23</i>                                |   |              |  |               |
| <i>in \$ thousands</i>                         |   |              |  |               |
|  | <i>Three months ended September 30,</i> |              | <i>Nine months ended September 30,</i> |               |
|  | <i>2010</i>                             | <i>2009</i>  | <i>2010</i>                            | <i>2009</i>   |
| <b>Components of net periodic benefit cost</b> |   |              |  |               |
| Service cost                                   | 1,939                                   | 2,044        | 5,904                                  | 5,912         |
| Interest cost                                  | 5,546                                   | 5,445        | 16,734                                 | 16,089        |
| Expected return on plan assets                 | (4,366)                                 | (3,965)      | (13,098)                               | (11,895)      |
| Amortization of unrealized losses              | 1,220                                   | 1,217        | 3,631                                  | 3,653         |
| <b>▶ NET PERIODIC BENEFIT COSTS</b>            | <b>4,339</b>                            | <b>4,741</b> | <b>13,171</b>                          | <b>13,759</b> |

#### 10. COMMITMENTS AND CONTINGENCIES

**LEGAL PROCEEDINGS** The Company is routinely involved in numerous claims, lawsuits, regulatory and tax audits, investigations and other legal matters arising, for the most part, in the ordinary course of its business of providing healthcare services and products. The outcome of litigation and other legal matters is always difficult to accurately predict and outcomes that are not consistent with the Company's view of the merits can occur. The Company believes that it has valid defenses to the legal matters pending against it and is defending itself vigorously. Nevertheless, it is possible that the resolution of one or more of the legal matters currently pending or threatened could have a material adverse effect on its business, results of operations and financial condition.

**COMMERCIAL LITIGATION** The Company was originally formed as a result of a series of transactions it completed pursuant to the Agreement and Plan of Reorganization dated as of February 4, 1996, by and between w.r. Grace & Co. and Fresenius SE (the Merger). At the time of the Merger, a w.r. Grace & Co. subsidiary known as w.r. Grace & Co.-Conn. had, and continues to have, significant liabilities arising out of product-liability related litigation (including asbestos-related actions), pre-Merger tax claims and other claims unrelated to National Medical Care, Inc. (NMC), which was w.r. Grace & Co.'s dialysis business prior to the Merger. In connection with the Merger, w.r. Grace & Co.-Conn. agreed to indemnify the Company, FMCH, and NMC against all liabilities of w.r. Grace & Co., whether relating to events occurring before or after the Merger, other than liabilities arising from or relating to NMC's operations. w.r. Grace & Co. and certain of its subsidiaries filed for reorganization under Chapter 11 of the U.S. Bankruptcy Code (the Grace Chapter 11 Proceedings) on April 2, 2001.

Prior to and after the commencement of the Grace Chapter 11 Proceedings, class action complaints were filed against w.r. Grace & Co. and FMCH by plaintiffs claiming to be creditors of w.r. Grace & Co.-Conn., and by the asbestos creditors' committees on behalf of the w.r. Grace & Co. bankruptcy estate in the Grace Chapter 11 Proceedings, alleging among other things that the Merger was a fraudulent conveyance, violated the uniform fraudulent transfer act and constituted a conspiracy. All such cases have been stayed and transferred to or are pending before the U.S. District Court as part of the Grace Chapter 11 Proceedings.

In 2003, the Company reached agreement with the asbestos creditors' committees on behalf of the w.r. Grace & Co. bankruptcy estate and w.r. Grace & Co. in the matters pending in the Grace Chapter 11 Proceedings for the settlement of all fraudulent conveyance and tax claims against it and other claims related to the

Company that arise out of the bankruptcy of w.R. Grace & Co. Under the terms of the settlement agreement as amended (the Settlement Agreement), fraudulent conveyance and other claims raised on behalf of asbestos claimants will be dismissed with prejudice and the Company will receive protection against existing and potential future w.R. Grace & Co. related claims, including fraudulent conveyance and asbestos claims, and indemnification against income tax claims related to the non-NMC members of the w.R. Grace & Co. consolidated tax group upon confirmation of a w.R. Grace & Co. bankruptcy reorganization plan that contains such provisions. Under the Settlement Agreement, the Company will pay a total of \$115,000 without interest to the w.R. Grace & Co. bankruptcy estate, or as otherwise directed by the Court, upon plan confirmation. No admission of liability has been or will be made. The Settlement Agreement has been approved by the u.s. District Court. Subsequent to the Merger, w.R. Grace & Co. was involved in a multi-step transaction involving Sealed Air Corporation (Sealed Air, formerly known as Grace Holding, Inc.). The Company is engaged in litigation with Sealed Air to confirm its entitlement to indemnification from Sealed Air for all losses and expenses incurred by the Company relating to pre-Merger tax liabilities and Merger-related claims. Under the Settlement Agreement, upon confirmation of a plan that satisfies the conditions of the Company's payment obligation, this litigation will be dismissed with prejudice.

On April 4, 2003, FMCH filed a suit in the u.s. District Court for the Northern District of California, styled Fresenius USA, Inc., et al., v. Baxter International Inc., et al., Case No. C 03-1431, seeking a declaratory judgment that FMCH does not infringe patents held by Baxter International Inc. and its subsidiaries and affiliates (Baxter), that the patents are invalid, and that Baxter is without right or authority to threaten or maintain suit against FMCH for alleged infringement of Baxter's patents. In general, the alleged patents concern the use of touch screen interfaces for hemodialysis machines. Baxter filed counterclaims against FMCH seeking more than \$140,000 in monetary damages and injunctive relief, and alleging that FMCH willfully infringed on Baxter's patents. On July 17, 2006, the court entered judgment on a jury verdict in favor of FMCH finding that all the asserted claims of the Baxter patents are invalid as obvious and/or anticipated in light of prior art.

On February 13, 2007, the court granted Baxter's motion to set aside the jury's verdict in favor of FMCH and reinstated the patents and entered judgment of infringement. Following a trial on damages, the court entered judgment on November 6, 2007 in favor of Baxter on a jury award of \$14,300. On April 4, 2008, the court denied Baxter's motion for a new trial, established a royalty payable to Baxter of 10% of the sales price for continuing sales of FMCH's 2008K hemodialysis machines and 7% of the sales price of related disposables, parts and service beginning November 7, 2007, and enjoined sales of the touchscreen-equipped 2008K machine effective January 1, 2009. The Company appealed the court's rulings to the United States Court of Appeals for the Federal Circuit. In October 2008, the Company completed design modifications to the 2008K machine that eliminate any incremental hemodialysis machine royalty payment exposure under the original district court order. On September 10, 2009, the Court of Appeals reversed the district court's decision and determined that the asserted claims in two of the three patents at issue are invalid. As to the third patent, the Court of Appeals affirmed the district court's decision; however, the Court of Appeals vacated the injunction and award of damages. These issues were remanded to the District Court for reconsideration in light of the invalidity ruling on most of the claims. As a result, FMCH is no longer required to fund the court-approved escrow account set up to hold the royalty payments ordered by the district court, although funds already contributed will remain in escrow until the case is finally concluded. On March 18, 2010, the u.s. Patent and Trademark Office (USPTO) and the Board of Patent Appeals and Interferences ruled in reexamination that the remaining Baxter patent is invalid. On October 5, 2010, Baxter appealed from the Board's ruling to the United States Court of Appeals for the Federal Circuit.

On April 28, 2008, Baxter filed suit in the u.s. District Court for the Northern District of Illinois, Eastern Division (Chicago), styled Baxter International, Inc. and Baxter Healthcare Corporation v. Fresenius Medical Care Holdings, Inc. and Fresenius USA, Inc., Case No. CV 2389, asserting that FMCH's hemodialysis machines infringe

four patents issued in 2007 and 2008, all of which are based on one of the patents at issue in the April 2003 Baxter case described above. The new patents expire in April 2011 and relate to trend charts shown on touch screen interfaces and the entry of ultrafiltration profiles (ultrafiltration is the removing of liquid from a patient's body using osmotic pressure). This case is currently stayed pursuant to court order. The Company believes that its hemodialysis machines do not infringe any valid claims of the Baxter patents at issue. All the asserted patents now stand rejected in an ongoing reexamination at the USPTO.

On October 17, 2006, Baxter and DEKA Products Limited Partnership (DEKA) filed suit in the U.S. District Court for the Eastern District of Texas which was subsequently transferred to the Northern District of California, styled Baxter Healthcare Corporation and DEKA Products Limited Partnership v. Fresenius Medical Care Holdings, Inc. d/b/a Fresenius Medical Care North America and Fresenius USA, Inc., Case No. CV 438 TJW. The complaint alleged that FMCH's Liberty™ cyclor infringes nine patents owned by or licensed to Baxter. During and after discovery, seven of the asserted patents were dropped from the suit. On July 28, 2010, at the conclusion of the trial, the jury returned a verdict in favor of FMCH finding that the Liberty™ cyclor does not infringe any of the asserted claims of the Baxter patents.

A patent infringement action has been pending in Germany between Gambro Industries (Gambro) on the one side and Fresenius Medical Care Deutschland GmbH (D-GmbH) and FMC-AG & Co. KGaA on the other side (hereinafter collectively Fresenius Medical Care). Gambro herein alleged patent infringements by Fresenius Medical Care concerning a patent on a device for the preparation of medical solutions. The District Court of Mannheim rendered a judgment on June 27, 2008 deciding in favor of Gambro and declaring that Fresenius Medical Care has infringed a patent. Accordingly, the court ordered Fresenius Medical Care to pay compensation (to be determined in a separate court proceeding which was initiated by Gambro; after a first hearing in February 2010, the court ordered in May 2010 that the proceedings are stayed until there is a final court decision on the invalidity of the patent) for alleged infringement and to stop offering the alleged patent infringing technology in its original form in Germany. D-GmbH brought an invalidity action in the Federal German Patent Court (BPatG) against Gambro's patent. This case is currently pending with the Federal Court of Justice as the court of appeal. Fresenius Medical Care has also filed an appeal against the District Court's verdict. On January 5, 2009, Gambro enforced such verdict provisionally by way of security. However, preceding such enforcement Fresenius Medical Care had already developed design modifications, being an alternative technical solution, and replaced the alleged patent infringing technology in all of the affected devices. In view of the pending appeal against BPatG's verdict and Fresenius Medical Care's appeal against the District Court's verdict, Fresenius Medical Care continues to believe that the alleged patent infringing technology does not infringe any valid patent claims of Gambro. The patent expired in May 2010, meaning that the provisional enforced injunction is no longer effective.

**OTHER LITIGATION AND POTENTIAL EXPOSURES** Renal Care Group, Inc. (RCG) is named as a nominal defendant in a complaint originally filed September 13, 2006 in the Chancery Court for the State of Tennessee Twentieth Judicial District at Nashville styled Indiana State District Council of Laborers and Hod Carriers Pension Fund v. Gary Brukardt et al. Following the trial court's dismissal of the complaint, plaintiff's appeal in part, and reversal in part by the appellate court, the cause of action purports to be a class action on behalf of former shareholders of RCG and seeks monetary damages only against the individual former directors of RCG. The individual defendants, however, may have claims for indemnification and reimbursement of expenses against the Company. The Company expects to continue as a defendant in the litigation, which is proceeding toward trial in the Chancery Court, and believes that defendants will prevail.

On July 17, 2007, resulting from an investigation begun in 2005, the United States Attorney filed a civil complaint in the United States District Court for the Eastern District of Missouri (St. Louis) against Renal Group, Inc., its subsidiary RCG Supply Company, and FMCH in its capacity as RCG's current corporate parent. The

complaint seeks monetary damages and penalties with respect to issues arising out of the operation of RCG's Method II supply company through 2005, prior to FMCH's acquisition of RCG in 2006. The complaint is styled United States of America ex rel. Julie Williams et al. vs. Renal Care Group, Renal Care Group Supply Company and FMCH. On August 11, 2009, the Missouri District Court granted RCG's motion to transfer venue to the United States District Court for the Middle District of Tennessee (Nashville). On March 22, 2010, the Tennessee District Court entered judgment against defendants for approximately \$23,000 in damages and interest under the unjust enrichment count of the complaint but denied all relief under the six False Claims Act counts of the complaint. The Company appealed the Tennessee District Court's decision to the United States Court of Appeals for the Sixth Circuit and secured a stay of enforcement of the judgment pending appeal. The United States Attorney filed a cross appeal, but also asked the Tennessee District Court for an indicative or supplemental ruling. On June 23, 2010, the Tennessee District Court issued an indicative ruling to the effect that, if the case were remanded to the District Court, it would expect to enter a judgment under the False Claims Act against the Company for approximately \$104,000. On September 23, 2010, the Court of Appeals remanded the case to the Tennessee District Court to permit revision or supplementation of the original judgment, after which the Company may pursue its appeals to the Court of Appeals. The Company believes that RCG's operation of its Method II supply company was in compliance with applicable law, that no relief is due to the United States, and that its position in the litigation will ultimately be sustained.

On November 27, 2007, the United States District Court for the Western District of Texas (El Paso) unsealed and permitted service of two complaints previously filed under seal by a qui tam relator, a former FMCH local clinic employee. The first complaint alleged that a nephrologist unlawfully employed in his practice an assistant to perform patient care tasks that the assistant was not licensed to perform and that Medicare billings by the nephrologist and FMCH therefore violated the False Claims Act. The second complaint alleged that FMCH unlawfully retaliated against the relator by discharging her from employment constructively. The United States Attorney for the Western District of Texas declined to intervene and to prosecute on behalf of the United States. On March 30, 2010, the District Court issued final judgment in favor of defendants on all counts based on a jury verdict rendered on February 25, 2010 and on rulings of law made by the Court during the trial. The plaintiff has appealed from the District Court judgment.

On June 25, 2009, FMCH received a subpoena from the U.S. Department of Justice, U.S. Attorney for the District of Massachusetts. The subpoena seeks information relating to the results of certain laboratory tests ordered for patients treated in FMCH's dialysis facilities during the years 2004 through 2009. The Company intends to cooperate fully in the government's investigation.

The Company filed claims for refunds contesting the Internal Revenue Service's (IRS) disallowance of FMCH's civil settlement payment deductions taken by Fresenius Medical Care Holdings, Inc. (FMCH) in prior year tax returns. As a result of a settlement agreement with the IRS, the Company received a partial refund in September 2008 of \$37,000, inclusive of interest and preserved our right to pursue claims in the United States Courts for refunds of all other disallowed deductions. On December 22, 2008, the Company filed a complaint for complete refund in the United States District Court for the District of Massachusetts, styled as Fresenius Medical Care Holdings, Inc. v United States. On June 24, 2010, the court denied FMCH's motion for summary judgment and the litigation is proceeding towards trial.

For the tax year 1997, the Company recognized an impairment of one of our subsidiaries which the German tax authorities disallowed in 2003 at the conclusion of its audit for the years 1996 and 1997. The Company has filed a complaint with the appropriate German court to challenge the tax authority's decision.

The IRS tax audits of FMCH for the years 2002 through 2006 have been completed. The IRS has disallowed all deductions taken during these audit periods related to intercompany mandatorily redeemable preferred



shares. The Company has protested the disallowed deductions and will avail itself of all remedies. An adverse determination with respect to the disallowed deductions related to intercompany mandatorily redeemable preferred shares could have a material adverse effect on our results of operations and liquidity. In addition, the IRS proposed other adjustments which have been recognized in the financial statements.

From time to time, the Company is a party to or may be threatened with other litigation or arbitration, claims or assessments arising in the ordinary course of its business. Management regularly analyzes current information including, as applicable, the Company's defenses and insurance coverage and, as necessary, provides accruals for probable liabilities for the eventual disposition of these matters.

The Company, like other health care providers, conducts its operations under intense government regulation and scrutiny. It must comply with regulations which relate to or govern the safety and efficacy of medical products and supplies, the operation of manufacturing facilities, laboratories and dialysis clinics, and environmental and occupational health and safety. The Company must also comply with the Anti-Kickback Statute, the False Claims Act, the Stark Law, and other federal and state fraud and abuse laws. Applicable laws or regulations may be amended, or enforcement agencies or courts may make interpretations that differ from the Company's interpretations or the manner in which it conducts its business. Enforcement has become a high priority for the federal government and some states.

In addition, the provisions of the False Claims Act authorizing payment of a portion of any recovery to the party bringing the suit encourage private plaintiffs to commence "whistle blower" actions. In May 2009, the scope of the False Claims Act was expanded and additional protections for whistle blowers and procedural provisions to aid whistle blowers' ability to proceed in a False Claims Act case were added. By virtue of this regulatory environment, the Company's business activities and practices are subject to extensive review by regulatory authorities and private parties, and continuing audits, investigative demands, subpoenas, other inquiries, claims and litigation relating to the Company's compliance with applicable laws and regulations. The Company may not always be aware that an inquiry or action has begun, particularly in the case of "whistle blower" actions, which are initially filed under court seal.

The Company operates many facilities throughout the United States. In such a decentralized system, it is often difficult to maintain the desired level of oversight and control over the thousands of individuals employed by many affiliated companies. The Company relies upon its management structure, regulatory and legal resources, and the effective operation of its compliance program to direct, manage and monitor the activities of these employees. On occasion, the Company may identify instances where employees, deliberately or inadvertently, have submitted inadequate or false billings. The actions of such persons may subject the Company and its subsidiaries to liability under the Anti-Kickback Statute, the Stark Law and the False Claims Act, among other laws.

Physicians, hospitals and other participants in the health care industry are also subject to a large number of lawsuits alleging professional negligence, malpractice, product liability, worker's compensation or related claims, many of which involve large claims and significant defense costs. The Company has been and is currently subject to these suits due to the nature of its business and expects that those types of lawsuits may continue. Although the Company maintains insurance at a level which it believes to be prudent, it cannot assure that the coverage limits will be adequate or that insurance will cover all asserted claims. A successful claim against the Company or any of its subsidiaries in excess of insurance coverage could have a material adverse effect upon it and the results of its operations. Any claims, regardless of their merit or eventual outcome, could have a material adverse effect on the Company's reputation and business.



The Company has also had claims asserted against it and has had lawsuits filed against it relating to alleged patent infringements or businesses that it has acquired or divested. These claims and suits relate both to operation of the businesses and to the acquisition and divestiture transactions. The Company has, when appropriate, asserted its own claims, and claims for indemnification. A successful claim against the Company or any of its subsidiaries could have a material adverse effect upon its business, financial condition, and the results of its operations. Any claims, regardless of their merit or eventual outcome, could have a material adverse effect on the Company's reputation and business.

**ACCRUED SPECIAL CHARGE FOR LEGAL MATTERS** At December 31, 2001, the Company recorded a pre-tax special charge of \$ 258,159 to reflect anticipated expenses associated with the defense and resolution of pre-Merger tax claims, Merger-related claims, and commercial insurer claims. The costs associated with the Settlement Agreement and settlements with insurers have been charged against this accrual. With the exception of the proposed \$ 115,000 payment under the Settlement Agreement in the Grace Chapter 11 Proceedings, all other matters included in the special charge have been resolved. While the Company believes that its remaining accrual reasonably estimates its currently anticipated costs related to the continued defense and resolution of this matter, no assurances can be given that its actual costs incurred will not exceed the amount of this accrual.

**11. FINANCIAL INSTRUMENTS** As a global supplier of dialysis services and products in more than 115 countries throughout the world, the Company is faced with a concentration of credit risks due to the nature of the reimbursement systems which are often provided by the governments of the countries in which the Company operates. Changes in reimbursement rates or the scope of coverage could have a material adverse effect on the Company's business, financial condition and results of operations and thus on its capacity to generate cash flow. In the past the Company experienced and also expects in the future generally stable reimbursements for its dialysis services. This includes the balancing of unfavorable reimbursement changes in certain countries with favorable changes in other countries. Due to the fact that a large portion of the Company's reimbursement is provided by public health care organizations and private insurers, the Company expects that most of its accounts receivables will be collectable, albeit somewhat more slowly in the International segment in the immediate future, particularly in countries most severely affected by the global financial crisis.

**NON-DERIVATIVE FINANCIAL INSTRUMENTS** The following table presents the carrying amounts and fair values of the Company's non-derivative financial instruments at September 30, 2010, and December 31, 2009.

| <b>NON-DERIVATIVES</b>  |                           |                   |                          |                   |
|---|---------------------------|-------------------|--------------------------|-------------------|
| <i>Table 24</i>   |                           |                   |                          |                   |
| <i>in \$ thousands</i>  |                           |                   |                          |                   |
|   | <b>September 30, 2010</b> |                   | <b>December 31, 2009</b> |                   |
|   | <i>Carrying Amount</i>    | <i>Fair Value</i> | <i>Carrying Amount</i>   | <i>Fair Value</i> |
| <b>Assets</b>   |                           |                   |                          |                   |
| Cash and cash equivalents   | 571,708                   | 571,708           | 301,225                  | 301,225           |
| Short-term investments  | 136,480                   | 136,480           | –                        | –                 |
| Accounts Receivable   | 2,706,591                 | 2,706,591         | 2,558,795                | 2,558,795         |
| <b>Liabilities</b>  |                           |                   |                          |                   |
| Accounts payable  | 613,799                   | 613,799           | 639,836                  | 639,836           |
| Short-term borrowings   | 622,888                   | 622,888           | 316,344                  | 316,344           |
| Short-term borrowings from related parties  | 9,891                     | 9,891             | 10,440                   | 10,440            |
| Long term debt, excluding Amended 2006 Senior Credit Agreement, Euro Notes and Senior Notes | 426,662                   | 426,662           | 282,051                  | 282,051           |
| Amended 2006 Senior Credit Agreement  | 2,938,473                 | 2,922,140         | 3,522,040                | 3,429,470         |
| Euro Notes  | 272,960                   | 280,492           | 288,120                  | 299,621           |
| Senior Notes  | 831,117                   | 896,613           | 493,344                  | 498,750           |
| Trust Preferred Securities  | 633,940                   | 655,520           | 656,096                  | 688,026           |

The carrying amounts in the table are included in the consolidated balance sheet under the indicated captions or in the case of long-term debt, as noted in the captions shown in Note 6.

The significant methods and assumptions used in estimating the fair values of non-derivative financial instruments are as follows:

Cash and cash equivalents are stated at nominal value which equals the fair value.

Short-term financial instruments such as accounts receivable, short-term investments, accounts payable and short-term borrowings are valued at their carrying amounts, which are reasonable estimates of the fair value due to the relatively short period to maturity of these instruments.

The fair values of the major long-term financial liabilities are calculated on the basis of market information. Instruments for which market quotes are available are measured using these quotes. The fair values of the other long-term financial liabilities are calculated at the present value of the respective future cash flows. To determine these present values, the prevailing interest rates and credit spreads for the Company as of the balance sheet date are used.

**DERIVATIVE FINANCIAL INSTRUMENTS** The Company is exposed to market risk from changes in interest rates and foreign exchange rates. In order to manage the risk of interest rate and currency exchange rate fluctuations, the Company enters into various hedging transactions by means of derivative instruments with highly rated financial institutions as authorized by the Company's General Partner. On a quarterly basis the Company performs an assessment of its counterparty credit risk. The Company currently considers this risk to be

low. The Company's policy, which has been consistently followed, is that financial derivatives be used only for the purpose of hedging foreign currency and interest rate exposure.

In certain instances, the Company enters into derivative contracts that do not qualify for hedge accounting but are utilized for economic purposes (economic hedges). The Company does not use financial instruments for trading purposes.

**FOREIGN EXCHANGE RISK MANAGEMENT** The Company conducts business on a global basis in various currencies, though its operations are mainly in Germany and the United States. For financial reporting purposes, the Company has chosen the u.s. dollar as its reporting currency. Therefore, changes in the rate of exchange between the u.s. dollar and the local currencies in which the financial statements of the Company's international operations are maintained affect its results of operations and financial position as reported in its consolidated financial statements.

The Company's exposure to market risk for changes in foreign exchange rates relates to transactions such as sales and purchases. The Company has significant amounts of sales of products invoiced in euro from its European manufacturing facilities to its other international operations and, to a lesser extent, sales of products invoiced in other non-functional currencies. This exposes the subsidiaries to fluctuations in the rate of exchange between the euro and the currency in which their local operations are conducted. For the purpose of hedging existing and foreseeable foreign exchange transaction exposures the Company enters into foreign exchange forward contracts and, on a small scale, foreign exchange options. As of September 30, 2010 the Company had no foreign exchange options.

Changes in the fair value of the effective portion of foreign exchange forward contracts designated and qualifying as cash flow hedges of forecasted product purchases and sales are reported in accumulated other comprehensive income (loss) (AOCI). Additionally, in connection with intercompany loans in foreign currency, the Company uses foreign exchange swaps thus assuring that no foreign exchange risks arise from those loans, which, if they qualify for hedge accounting, are also reported in AOCI. These amounts recorded in AOCI are subsequently reclassified into earnings as a component of cost of revenues for those contracts that hedge product purchases or SG&A for those contracts that hedge loans, in the same period in which the hedged transaction affects earnings. The notional amounts of foreign exchange contracts in place that are designated and qualify as cash flow hedges totaled \$994,656 and \$1,076,217 at September 30, 2010 and December 31, 2009, respectively.

The Company also enters into derivative contracts for forecasted product purchases and sales and for intercompany loans in foreign currency that do not qualify for hedge accounting but are utilized for economic hedges as defined above. In these cases, the change in value of the economic hedge is recorded in the income statement and usually offsets the change in value recorded in the income statement for the underlying asset or liability. The notional amounts of economic hedges that do not qualify for hedge accounting totaled \$949,822 and \$750,812 at September 30, 2010 and December 31, 2009, respectively.

**INTEREST RATE RISK MANAGEMENT** The Company enters into derivatives, particularly interest rate swaps and to a certain extent, interest rate options, to protect against the risk of rising interest rates. These interest rate derivatives are designated as cash flow hedges. The majority of the interest rate swap agreements effectively convert the major part of payments based on variable interest rates applicable to the Company's Amended 2006 Senior Credit Agreement denominated in u.s. dollars into payments at a fixed interest rate. The remaining interest rate swaps have been entered into in anticipation of future debt issuances.

As of September 30, 2010 and December 31, 2009, the notional amounts of interest rate swaps in place were \$ 3,175,000 and \$ 2,400,000, respectively.

**DERIVATIVE FINANCIAL INSTRUMENTS VALUATION** The following table shows the Company's derivatives at September 30, 2010 and December 31, 2009.

| <b>DERIVATIVES</b>   |                           |                                |                           |                                |
|--|---------------------------|--------------------------------|---------------------------|--------------------------------|
| <i>Table 25</i>  |                           |                                |                           |                                |
| <i>in \$ thousands</i>   |                           |                                |                           |                                |
|  | <b>September 30, 2010</b> |                                | <b>December 31, 2009</b>  |                                |
|  | <i>Assets<sup>2</sup></i> | <i>Liabilities<sup>2</sup></i> | <i>Assets<sup>2</sup></i> | <i>Liabilities<sup>2</sup></i> |
| <b>Derivatives in cash flow hedging relationships<sup>1</sup></b>    |                           |                                |                           |                                |
| Current  |                           |                                |                           |                                |
| Foreign exchange contracts   | 3,226                     | (41,845)                       | 8,899                     | (9,251)                        |
| Interest rate contracts (Dollar)                                     | –                         | (89,986)                       | –                         | (305)                          |
| Interest rate contracts (Yen)  | –                         | (2)                            | –                         | –                              |
| Non-current  |                           |                                |                           |                                |
| Foreign exchange contracts   | 2,129                     | (775)                          | 5,284                     | (830)                          |
| Interest rate contracts (Dollar)                                     | –                         | (105,306)                      | –                         | (105,810)                      |
| Interest rate contracts (Yen)  | –                         | –                              | –                         | (3)                            |
| <b>▶ TOTAL</b>   | <b>5,355</b>              | <b>(237,914)</b>               | <b>14,183</b>             | <b>(116,199)</b>               |
| <b>Derivatives not designated as hedging instruments<sup>1</sup></b> |                           |                                |                           |                                |
| Current  |                           |                                |                           |                                |
| Foreign exchange contracts   | 10,079                    | (27,701)                       | 7,696                     | (6,217)                        |
| Non-current  |                           |                                |                           |                                |
| Foreign exchange contracts   | 28                        | (80)                           | 9                         | –                              |
| <b>▶ TOTAL</b>   | <b>10,107</b>             | <b>(27,781)</b>                | <b>7,705</b>              | <b>(6,217)</b>                 |

<sup>1</sup> As of September 30, 2010, the valuation of the Company's derivatives was determined using Significant Other Observable Inputs (Level 2) in accordance with the fair value hierarchy levels established in U.S. GAAP.

<sup>2</sup> Derivative instruments are marked to market each reporting period resulting in carrying amounts being equal to fair values at the reporting date.

The carrying amounts for the current portion of derivatives indicated as assets in the table above are included in Prepaid expenses and other current assets in the Consolidated Balance Sheets while the current portion of those indicated as liabilities are included in Accrued expenses and other current liabilities. The non-current portions indicated as assets or liabilities are included in the Consolidated Balance Sheets in Other assets or Other liabilities, respectively.

The significant methods and assumptions used in estimating the fair values of derivative financial instruments are as follows:

The fair value of interest rate swaps is calculated by discounting the future cash flows on the basis of the market interest rates applicable for the remaining term of the contract as of the balance sheet date. To determine the fair value of foreign exchange forward contracts, the contracted forward rate is compared to the current forward rate for the remaining term of the contract as of the balance sheet date. The result is

then discounted on the basis of the market interest rates prevailing at the balance sheet date for the applicable currency.

The Company includes its own credit risk for financial instruments deemed liabilities and counterparty-credit risks for financial instruments deemed assets when measuring the fair value of derivative financial instruments.

| <b>THE EFFECT OF DERIVATIVES ON THE<br/>CONSOLIDATED FINANCIAL STATEMENTS</b> |  |               |   |  |                |
|---|--|---------------|---|--|----------------|
| <i>in \$ thousands</i>  |  |               |   |  |                |
| <i>Table 26</i>   |  |               |   |  |                |
|   | Amount of Gain or (Loss)<br>Recognized in OCI on Derivatives<br><br>(Effective Portion) for the nine<br>months ended September 30, |               | Location of<br>(Gain) or Loss re-<br>classified from<br>AOCI in Income<br><br>(Effective Portion) | Amount of (Gain) or Loss reclassi-<br>fied from AOCI in Income<br><br>(Effective Portion) for the nine<br>months ended September 30, |                |
|   | 2010   | 2009          |   | 2010   | 2009           |
| <b>Derivatives in Cash Flow Hedging Relationships</b>                         |  |               |   |  |                |
| Interest rate contracts (Dollar)  | (89,178)   | 25,777        | Interest<br>income/<br>expense  | -  | (33)           |
| Interest rate contracts (Yen)   | 1  | 4             | Interest<br>income/<br>expense  | -  | -              |
| Foreign exchange contracts  | (13,435)   | (1,468)       | Costs of<br>revenue   | 9,308  | (4,219)        |
| <b>▶ TOTAL</b>  | <b>(102,612)</b>   | <b>24,313</b> |   | <b>9,308</b>   | <b>(4,252)</b> |

| <b>THE EFFECT OF DERIVATIVES ON THE<br/>CONSOLIDATED FINANCIAL STATEMENTS</b> |   |  |   |             |  |
|---|---|--|---|-------------|--|
| <i>in \$ thousands</i>  |   |  |   |             |  |
| <i>Table 26</i>   |   |  |   |             |  |
|   | Location of (Gain) or Loss Recognized<br>in Income on Derivatives |  | Amount of (Gain) or Loss<br>Recognized in Income on Derivatives<br>for the nine months ended<br>September 30, |             |  |
|   |   |  | 2010  | 2009        |  |
| <b>Derivatives not Designated as Hedging Instruments</b>                      |   |  |   |             |  |
| Foreign exchange contracts  | Selling,<br>general and administrative expense                    |  | 61,308  | (1,793)     |  |
|   | Interest income/expense   |  | (8,229)   | 1,710       |  |
| <b>▶ TOTAL</b>  |   |  | <b>53,079</b>   | <b>(83)</b> |  |

For foreign exchange derivatives, the Company expects to recognize \$ 4,917 of losses deferred in accumulated other comprehensive income at September 30, 2010, in earnings during the next twelve months.

The Company expects to incur additional interest expense of \$ 65,455 over the next twelve months which is currently deferred in accumulated other comprehensive income. This amount reflects the current fair value at September 30, 2010, of expected additional interest payments resulting from interest rate swaps entered into to reduce the volatility of interest payments for certain parts of the Amended 2006 Credit Agreement and for future debt issuances.

As of September 30, 2010, the Company had foreign exchange derivatives with maturities of up to 26 months and interest rate swaps with maturities of up to 23 months.

**12. BUSINESS SEGMENT INFORMATION** The Company has identified three business segments, North America, International, and Asia Pacific, which were determined based upon how the Company manages its businesses. All segments are primarily engaged in providing dialysis care services and the manufacturing and distribution of products and equipment for the treatment of ESRD. In the U.S., the Company is also engaged in performing clinical laboratory testing and providing inpatient dialysis services and other services under contract to hospitals. The Company has aggregated the International and Asia Pacific operating segments as "International". The segments are aggregated due to their similar economic characteristics. These characteristics include the same services provided and products sold, the same type patient population, similar methods of distribution of products and services and similar economic environments.

Management evaluates each segment using a measure that reflects all of the segment's controllable revenues and expenses. Management believes that the most appropriate measure in this regard is operating income which measures the Company's source of earnings. Financing is a corporate function, which the Company's segments do not control. Therefore, the Company does not include interest expense relating to financing as a segment measure. Similarly, the Company does not allocate "corporate costs", which relate primarily to certain headquarters overhead charges, including accounting and finance, professional services, etc., because the Company believes that these costs are also not within the control of the individual segments. In addition, certain acquisitions and intangible assets are not allocated to a segment but are accounted for as "corporate". The Company also regards income taxes to be outside the segment's control.

Information pertaining to the Company's business segments for the three-month periods ended September 30, 2010 and 2009 is set forth below.

| <b>BUSINESS SEGMENT INFORMATION</b>                                |                      |                      |                      |                  |                  |
|--|----------------------|----------------------|----------------------|------------------|------------------|
| <i>Table 27</i>  |                      |                      |                      |                  |                  |
| <i>in \$ thousands</i>   | <i>North America</i> | <i>International</i> | <i>Segment Total</i> | <i>Corporate</i> | <i>Total</i>     |
| <b>Three months ended September 30, 2010</b>                       |                      |                      |                      |                  |                  |
| Net revenue external customers                                     | 2,071,457            | 986,569              | 3,058,026            | 79               | 3,058,105        |
| Inter-segment revenue  | 1,784                | 22,935               | 24,719               | (24,719)         | –                |
| <b>► REVENUE</b>   | <b>2,073,241</b>     | <b>1,009,504</b>     | <b>3,082,745</b>     | <b>(24,640)</b>  | <b>3,058,105</b> |
| Depreciation and amortization                                      | (71,638)             | (50,145)             | (121,783)            | (2,176)          | (123,959)        |
| <b>► OPERATING INCOME</b>  | <b>374,096</b>       | <b>156,273</b>       | <b>530,369</b>       | <b>(37,119)</b>  | <b>493,250</b>   |
| Capital expenditures,<br>acquisitions and investments              | 73,486               | 137,765              | 211,251              | (1,067)          | 210,184          |
| <b>Three months ended September 30, 2009</b>                       |                      |                      |                      |                  |                  |
| Net revenue external customers                                     | 1,949,384            | 939,115              | 2,888,499            | 170              | 2,888,669        |
| Inter-segment revenue  | 572                  | 20,668               | 21,240               | (21,240)         | –                |
| <b>► REVENUE</b>   | <b>1,949,956</b>     | <b>959,783</b>       | <b>2,909,739</b>     | <b>(21,070)</b>  | <b>2,888,669</b> |
| Depreciation and amortization                                      | (67,995)             | (48,005)             | (116,000)            | (2,291)          | (118,291)        |
| <b>► OPERATING INCOME</b>  | <b>324,723</b>       | <b>156,589</b>       | <b>481,312</b>       | <b>(29,987)</b>  | <b>451,325</b>   |
| Capital expenditures,<br>acquisitions and investments              | 81,076               | 90,806               | 171,882              | 162              | 172,044          |
| <b>Nine months ended September 30, 2010</b>                        |                      |                      |                      |                  |                  |
| Net revenue external customers                                     | 6,057,728            | 2,828,316            | 8,886,044            | 389              | 8,886,433        |
| Inter-segment revenue  | 3,611                | 66,087               | 69,698               | (69,698)         | –                |
| <b>► TOTAL NET REVENUE</b>   | <b>6,061,339</b>     | <b>2,894,403</b>     | <b>8,955,742</b>     | <b>(69,309)</b>  | <b>8,886,433</b> |
| Depreciation and amortization                                      | (214,562)            | (147,863)            | (362,425)            | (6,899)          | (369,324)        |
| <b>► OPERATING INCOME</b>  | <b>1,014,099</b>     | <b>480,299</b>       | <b>1,494,398</b>     | <b>(109,404)</b> | <b>1,384,994</b> |
| Segment assets   | 11,255,233           | 4,641,267            | 15,896,500           | 799,269          | 16,695,769       |
| Capital expenditures,<br>acquisitions and investments <sup>1</sup> | 253,292              | 336,909              | 590,201              | 137,865          | 728,066          |
| <b>Nine months ended September 30, 2009</b>                        |                      |                      |                      |                  |                  |
| Net revenue external customers                                     | 5,599,543            | 2,612,029            | 8,211,572            | 476              | 8,212,048        |
| Inter-segment revenue  | 1,805                | 59,661               | 61,466               | (61,466)         | –                |
| <b>► TOTAL NET REVENUE</b>   | <b>5,601,348</b>     | <b>2,671,690</b>     | <b>8,273,038</b>     | <b>(60,990)</b>  | <b>8,212,048</b> |
| Depreciation and amortization                                      | (196,450)            | (131,178)            | (327,628)            | (6,505)          | (334,133)        |
| <b>► OPERATING INCOME</b>  | <b>894,154</b>       | <b>456,924</b>       | <b>1,351,078</b>     | <b>(86,274)</b>  | <b>1,264,804</b> |
| Segment assets   | 11,060,212           | 4,301,805            | 15,362,017           | 334,639          | 15,696,656       |
| Capital expenditures,<br>acquisitions and investments <sup>2</sup> | 263,676              | 242,784              | 506,460              | 932              | 507,392          |

<sup>1</sup> International and Corporate acquisitions exclude \$ 13,264 and \$ 2,125, respectively, of non-cash acquisitions for 2010.

<sup>2</sup> International acquisitions exclude \$ 3,056 of non-cash acquisitions for 2009.

**13. SUPPLEMENTARY CASH FLOW INFORMATION** The following additional information is provided with respect to the consolidated statements of cash flows:

| <b>SUPPLEMENTARY CASH FLOW INFORMATION</b>               |  |                  |
|--|--|------------------|
| <i>in \$ thousands</i>                                   | <i>Table 28</i>                        |                  |
|  | <i>Nine months ended September 30,</i> |                  |
|  | <b>2010</b>                            | 2009             |
| <b>Supplementary cash flow information</b>               |  |                  |
| Cash paid for interest                                   | 216,451                                | 264,741          |
| Cash paid for income taxes <sup>1</sup>                  | 371,547                                | 308,508          |
| Cash inflow for income taxes from stock option exercises | 10,824                                 | 3,596            |
| <b>Supplemental disclosures of cash flow information</b> |  |                  |
| Details for acquisitions:                                |  |                  |
| Assets acquired  | (353,598)                              | (135,990)        |
| Liabilities assumed                                      | 71,729                                 | 13,516           |
| Noncontrolling interest                                  | 9,072                                  | 16,889           |
| Notes assumed in connection with acquisition             | 15,389                                 | 3,056            |
| <b>► CASH PAID</b>                                       | <b>(257,408)</b>                       | <b>(102,529)</b> |
| Less cash acquired                                       | 12,920                                 | 5,398            |
| <b>► NET CASH PAID FOR ACQUISITIONS</b>                  | <b>(244,488)</b>                       | <b>(97,131)</b>  |

<sup>1</sup> Net of tax refund

**OTHER INFORMATION** On August 26, 2010, Fresenius Medical Care announced that it has signed an agreement to acquire Gambro's worldwide peritoneal dialysis (PD) business. Fresenius Medical Care is taking advantage of this opportunity to expand its activities in the homecare market, especially in Europe and Asia-Pacific. Completion of the acquisition is still subject to regulatory approvals by the relevant antitrust authorities as well as works council consultations in some jurisdictions.



## EVENTS OCCURRING AFTER THE BALANCE SHEET DATE

---

51 ◀

No significant activities have taken place since the balance sheet date September 30, 2010, which have a material impact in any way on the key figures presented and business earnings.

## CORPORATE GOVERNANCE

---

The personally liable shareholder, represented by the Managing Board of Fresenius Medical Care Management AG, and the Supervisory Board of FMC-AG & Co. KGaA have issued a compliance declaration pursuant to 161 of the German Stock Corporation Act (AktG). The Company has frequently made this declaration available to the public by pushing it on its website: [www.fmc-ag.com](http://www.fmc-ag.com).

## CALENDAR AND CONTACT

52 ◀

### ► CALENDAR 2011

**FEBRUARY 23, 2011**  
Report on Full Year 2010

**MAY 4, 2011**  
Report on First Quarter 2011

**MAY 12, 2011**  
Annual General Meeting 2011

**MAY 13, 2011**  
Dividend Payment<sup>1</sup>

**AUGUST 2, 2011**  
Report on First Half 2011

**NOVEMBER 2, 2011**  
Report on Nine Months 2011

*Please notice that these dates might be subject to change.*

<sup>1</sup> *Subject to the approval of the Annual General Meeting.*

### ► CONTACT

**FRESENIUS MEDICAL CARE AG & CO. KGAA**  
**INVESTOR RELATIONS**

Else-Kröner-Str. 1  
61352 Bad Homburg, Germany  
Internet: [www.fmc-ag.com](http://www.fmc-ag.com)

**OLIVER MAIER**  
Phone: + 49 6172 609 26 01  
Fax: + 49 6172 609 23 01  
E-Mail: [ir@fmc-ag.com](mailto:ir@fmc-ag.com)

**NORTH AMERICA**  
**TERRY L. MORRIS**  
Phone: + 1 800 948 25 38  
Fax: + 1 615 345 56 05  
E-Mail: [ir@fmc-ag.com](mailto:ir@fmc-ag.com)

This interim report is also available in German.

Annual reports, interim reports and further information on the Company is also available on our website. Please visit us at [www.fmc-ag.com](http://www.fmc-ag.com)

For printed material, please contact Investor Relations.

Published by  
Fresenius Medical Care AG & Co. KGaA  
Investor Relations